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BRITISH COLUMBIA SECURITIES COMMISSION

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TRANSCRIPT OF PROCEEDINGS

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2 DOUG HYNDMAN: Thank you for joining us, many of you having
3 travelled from parts far away, both within Canada and
4 of course our panellists, some of them from around the
5 world. We have got a lot of experience here in the
6 room. Certainly our panellists are very experienced
7 and knowledgeable about the area we are going to
8 discuss today, but the audience is also filled with
9 many people with a variety of experience relevant to
10 the topic of securities enforcement. We have
11 regulators and self-regulators, we have prosecutors,
12 we have police, we have senior industry and
13 professional people, and we have some academics here.
14 I think we have an opportunity today for a great
15 discussion of some very important issues related to
16 the enforcement of securities laws.

17 You may have noticed that our conference this
18 year is on Halloween. We're not trying to scare you
19 by having the conference today, although we are trying
20 to scare some of the fraud artists who aren't here
21 today, and hopefully they will tune in to what's
22 happening here and see that we are on their trail.

23 Enforcement is a critical part of what we do as
24 securities regulators. You can have the best rules in
25 the world, but they are no good if you can't enforce
26 them. And enforcement is an issue that is not just of
27 interest to regulators and prosecutors and police, it

1 is a question that's of interest to everyone in the
2 market, to the industry, the people who are regulated,
3 I think you need to know and have confidence that
4 enforcement is done firmly and fairly, and of course
5 for investors, enforcement is critical. The
6 perception of effective enforcement is very important
7 to the credibility of the market and certainly for
8 market participants to have confidence in the fairness
9 and efficiency of the market. They need to know that
10 there is an effective enforcement regime.

11 It is also important to recognize, though, that
12 enforcement is only one tool of the many tools that we
13 use as regulators to try and carry out our mandate to
14 ensure that the market operates fairly and
15 efficiently. We have a variety of other tools,
16 including compliance reviews of dealers and issuers,
17 and all companies that raise money from the public.
18 We educate industry on what the rules are and how they
19 should comply with them. We educate investors on how
20 to protect themselves. The best form of investor
21 protection is self-protection and we try to build a
22 strong link between our investor education programs
23 and enforcement, because we see those as very
24 complementary. And of course we have the power and
25 the ability to create new rules or guidance when
26 necessary to clarify or change what conduct is
27 acceptable in order to ensure that the market operates

1 fairly.

2 Many people who discuss enforcement in the media
3 and public sphere are actually quite confused about
4 how enforcement works. If you look at the brochure
5 that was sitting on your chair when you came in, look
6 at the back of it, and it has a little section called
7 "Who Does What in Canada?" And what we have tried to
8 do there is explain in relatively simple terms how the
9 enforcement system works in relation to securities
10 laws in Canada, the various laws, the various players
11 in the system and the different roles and
12 responsibilities they have. When you listen to the
13 public debate all those different aspects of
14 enforcement tend to get mushed together into one
15 seamless system and people often do not understand the
16 various roles and responsibilities.

17 A typical thing that I hear from many people is
18 why doesn't the Securities Commission put more people
19 in jail? If you read this, you will realize that in
20 fact as securities regulators we can't put people in
21 jail; that's other people's job. We have a very
22 important job and we need to coordinate our activities
23 with others, but it is important in discussing this
24 subject to understand the different roles and
25 responsibilities and how the system fits together.

26 It is also worth noting that in different
27 countries the "who does what" would probably say

1 different things. The way you divide up
2 responsibilities and the way different authorities
3 work together differ among countries, depending on
4 their legal and cultural traditions. So you need to
5 be careful in drawing comparisons, but also there is
6 an opportunity in talking to regulators and
7 enforcement officials from different countries to
8 share experiences and learn from each other and get
9 ideas about how we might do enforcement better in our
10 country.

11 All regulators have an aim of protecting
12 investors, but you will see probably from the
13 discussion today the different regulators get there in
14 different ways. And you will hear about some of the
15 similarities and some of the differences among
16 regulation in different countries.

17 One thing that affects all of us as regulators
18 these days is the globalization of securities markets.
19 It gets to become a trite topic at securities
20 discussions, but it is nevertheless true that the
21 markets are increasingly borderless and as regulators
22 we need to be able to work together to share
23 information in order to enforce our requirements
24 effectively. Certainly at the British Columbia
25 Securities Commission we have very actively engaged
26 with regulators across Canada and around the world to
27 ensure that we do share information. We have a

1 variety of cases where we have obtained information
2 from foreign regulators using increasingly effective
3 information sharing mechanisms in order to pursue
4 people who cheat investors, both here in British
5 Columbia and around the world.

6 So we are all here today hoping to learn about
7 some new ideas, new approaches and strategies for more
8 effective enforcement in our globalized world, and I
9 am hoping that we can all learn something from each
10 other, both those of you in the audience and the
11 panellists. We want your participation. People will
12 be wandering around the room with microphones, and if
13 you have a question there will be opportunities for
14 you to ask those questions during the flow of the
15 panel discussion.

16 We will also be looking for your feedback on
17 today's conference. I think some of you will have
18 already seen them, but in the lobby there are
19 electronic machines for doing a survey, get your
20 feedback on how the process has worked, and I
21 encourage each of you to sign on and provide your
22 feedback as the day goes on. It is very easy to
23 operate and it gives us very useful feedback we can
24 use in designing future conferences.

25 At the end of the day we will have a session in
26 the morning, a break, carry on, and then at the end of
27 the session at noon we will have a box lunch available

1 for you in the next room. I would encourage you, if
2 you need to go back to your office you can take it
3 with you, but I would encourage as many of you as
4 possible to stick around and discuss what you have
5 heard with your colleagues during the morning.

6 I am not going to introduce each of the
7 panellists. You have their pictures and bios in the
8 brochure. You will get to know them as the discussion
9 goes on.

10 So I am going to begin by introducing our
11 moderator, Ian Hanomansing, who is going to lead the
12 morning discussion. Most of you know Ian. He is an
13 award-winning journalist. You will know him from his
14 CBC work, but he also does many conferences like this
15 and he did our Capital Ideas Conference last year. I
16 think you will enjoy watching Ian as he moderates the
17 session and keeps the discussion going.

18 So, Ian, I want to thank you very much for being
19 with us today, looking forward to the discussion and
20 invite you to take the podium. Thank you. (Applause).

21 IAN HANOMANSING: Good morning, everybody. So those of you
22 who were not here last year will maybe wonder a little
23 bit about the way that the chairs are set up. As we
24 found out last year at around ten o'clock you can do
25 the wave when you are like this, if you find your
26 enthusiasm is flagging a little bit. When you see
27 yourself on the jumbo screen you can wave - (laughter)

1 - and it adds just a little bit of excitement.

2 All of you will at least have some of the
3 participants kind of looking at you and they can come
4 up and join me now, the speakers who have travelled
5 across oceans and continents to be here today, and
6 dealing with various time zones. I have had the
7 opportunity to have dinner with them last night and
8 breakfast this morning. Come on up, guys and ladies.

9 They are experts in their field. They are lively
10 in their discussion and they are going to be talking
11 about all kinds of topics. And as Doug mentioned, one
12 of the key things here is that you have an opportunity
13 ask any question you want of any of the people here,
14 to challenge their points of view, to ask for
15 clarification, and we will be coming to the
16 microphones throughout the morning.

17 The key thing to keep in mind, I found this out a
18 few times moderating various panels, is that early on
19 people are reluctant to go to the microphone because
20 they figure that surely their question isn't the most
21 important question, shouldn't be the first or second,
22 and then towards the end of the sessions they feel
23 like they had missed an opportunity as there are
24 lineups or a lot of questions to deal with. So try to
25 jump in early on, and someone is going to be looking
26 to see when those questions are coming and they will
27 let me know, and we will interrupt the conversation in

1 order to give you guys a chance to be involved in that
2 dialogue.

3 So as you heard, the resumes and pictures of all
4 of our panellists are on the brochure that you have in
5 front of you. So I, too, will not take time in
6 reading through the resumes. You can do that as they
7 speak.

8 We are going to go through sort of six topic
9 areas, and the first one is going to be about how
10 Securities Commission Enforcement staff determine what
11 cases to bring and where to take those cases. And I
12 want to start with the Chair of the Ontario Securities
13 Commission, David Wilson, and ask you, David, as the
14 regulator of Canada's major stock market and largest
15 public companies, what are the OSC's enforcement
16 priorities?

17 DAVID WILSON: Well, Ian, the OSC established early this
18 year four key priorities, four key goals for the
19 overall Commission for the next four or five years,
20 and one of those four key goals is enhanced
21 effectiveness of enforcement and compliance. So it is
22 one of our four key goals that are intended to
23 motivate everything we do from the top to the bottom
24 of our Commission, and these goals have been endorsed
25 by our Commission and by our government in Ontario. I
26 mention compliance and enforcement, because I think as
27 Doug alluded to in his opening remarks, securities

1 regulators don't just enforce the securities laws,
2 they also are involved in assuring compliance with the
3 laws by doing reviews.

4 And so the way we look at it, Ian, is the
5 compliance/enforcement continuum is the core of the
6 goal, and being effective right across the compliance,
7 through to enforcement is a top, top priority for our
8 Commission.

9 IAN HANOMANSING: All right. Carlos Conceicao, who was the
10 head of Wholesale Enforcement of the FSA. You are in
11 private practice now. You still are an expert very
12 much in the field. The FSA says it has a risk-based
13 approach to enforcement, and how did that affect the
14 kinds of cases that the FSA took on and how they dealt
15 with those?

16 CARLOS CONCEICAO: Yeah, in a variety of ways. And I think
17 just before answering that, I think one important
18 point to make is that the FSA is, I think I am right
19 in saying, alone amongst European regulators in saying
20 that it has a risk-based approach to enforcement. I
21 think very, very few regulators in Europe certainly
22 put their hands up and admit that is the case. And to
23 some extent it is a case of necessity, although that's
24 actually perhaps underselling it to some extent.

25 By way of illustration, when I was at the FSA we
26 used to receive around about 120, 150 possible
27 referrals for insider trading cases for Enforcement to

1 look at. At any given time we had about 30 cases on
2 the go. We had to be pretty ruthlessly selective
3 about the sorts of case that we could take on. And
4 what we began to do was actually more closely align
5 those cases with the FSA's strategic objectives, which
6 are set more or less on an annual basis, actually
7 referring back to its statutory functions and so on.

8 And if you have, for example, a particular area
9 of focus, like hedge funds, by way of example, then if
10 a possible referral to Enforcement hit a hedge fund,
11 it might be a hedge fund trader, or might have
12 implicated the hedge fund in any other way, then
13 clearly that sort of case would take priority over,
14 perhaps, other cases which were more similar to those
15 that we had already dealt with on the previous
16 enforcements actions. So we had to be pretty rigorous
17 about doing it.

18 I think one of the issues is that where you have,
19 as you do in Europe now, a similar playing field in
20 terms of the rules and regulations that underpin
21 something like insider trading, the FSA finds itself
22 increasingly in some jurisdictions out of step with
23 the way in which those jurisdictions approach their
24 cases.

25 And where you have examples of regulators making
26 requests to the FSA for information, sometimes those
27 requests relate to cases which the FSA would not of

1 itself be taking on because it wouldn't hit the right
2 kind of risk profile, it wouldn't hit the right kind
3 of seriousness which the FSA would need before it
4 would take a case.

5 IAN HANOMANSING: Mark Steward, you are the Executive
6 Director of the Enforcement Division of the Hong Kong
7 Securities and Futures Commission. You have
8 experience, obviously, in Hong Kong, Australia and the
9 U.K., but let's focus on Australia and Hong Kong now.
10 As you hear the approach in the U.K., how does that
11 compare to your experience?

12 MARK STEWARD: Yes, I think that, well, firstly, both in
13 Australia and Hong Kong we would certainly support a
14 risk-based approach. But I say that in inverted
15 commas, because it is not always clear exactly what
16 "risk-based" actually means.

17 I agree with what David said in his opening
18 comments, that the span of responsibilities that
19 regulators have and the continuum between compliance
20 and enforcement is enormously broad, and it is that
21 breadth of responsibility and also the breadth of
22 regulatory sanctions that regulators have, as opposed
23 to police, which I think creates a lot of, you know,
24 tension, but also richness in what regulators are able
25 to do and achieve.

26 What that means is regulators must be more
27 strategic, and I think when in Australia and Hong Kong

1 we think about risk-based approaches, what we are
2 really meaning, certainly in both those places, is
3 being more strategic about what we are doing. The
4 selection of cases is a real minefield. I can't tell
5 you the number of times, certainly in Australia, we
6 decided not to investigate something only to find six
7 months later we should have, and it is a very
8 difficult position for anyone to be in.

9 IAN HANOMANSING: And what changes in those six months that
10 makes you wish you had acted differently?

11 MARK STEWARD: Well, usually some further information that
12 you didn't know about six months earlier. But you
13 have lost six months. And from the public point of
14 view, it looks like you have sat on your hands, when
15 in fact you haven't; you made a decision in good
16 faith.

17 And so that brings me, I think, to a real concern
18 I have about risk-based approaches. As valuable and
19 as important as they are, they are really difficult to
20 understand, and the public who are meant to be
21 protected by the work we do, simply don't get it. You
22 know, for them, our job is co-extensive with the job
23 the police have, which is to uphold the law. Where I
24 come from in Australia the police motto is "Tenez le
25 Droit", uphold the law, and people expect regulators
26 to do that, and the fact is no one does it. But
27 explaining why we do what we do and why we don't do

1 what we don't do is extremely baffling.

2 IAN HANOMANSING: I will ask you this, but anybody can jump
3 in on this question or any other: Do you have a
4 responsibility to be explaining it better and to whom,
5 the public at large, to investors?

6 MARK STEWARD: I think we have a responsibility to make
7 sure the choices we make are better ones. Yes. Yes,
8 the answer must clearly be yes.

9 IAN HANOMANSING: But I mean in a practical way, though.
10 (Laughter). I am not trying to put you on the spot at
11 all. But I am just wondering, it's a baffling concept
12 for a lot of people, and so how do you then - again
13 for any of you - how do you explain that, and do you
14 aim that explanation to the general public or to
15 sophisticated investors, or...

16 MARK STEWARD: You know, I can tell you, and in fact I just
17 ran into someone I used to work with in Australia who
18 used to do this sort of work. When something is
19 knocked back, enforcement won't take it on, someone in
20 the organization has to confront the complainant and
21 say, "I'm sorry, we're not doing this." So how do you
22 talk to the victim and say "Sorry, your complaint's
23 not good enough, not big enough, not valuable enough,
24 it's not risk-based, whatever it might be." How do
25 you look that person in the eye and say, well, you are
26 performing a public service when their grievance is
27 not important to you? It is very hard to do. And

1 it's the language of doing that that I think is
2 something we have to really work on. Because there
3 will be cases where the answer is no.

4 IAN HANOMANSING: Michael Code, you are a Law Professor at
5 the University of Toronto and you have experience on
6 the prosecuting side and on the defence side of
7 criminal law. Give us a sense of how criminal
8 enforcement fits into all of this.

9 MICHAEL CODE: Well, there is considerable overlap between
10 the criminal law and the regulatory powers of the
11 Securities Commission in terms of the conduct that is
12 being looked at by those two areas of enforcement. In
13 the sense that the criminal law has always provided
14 the three broad crimes of theft, fraud and forgery,
15 which often apply to various forms of securities
16 market misconduct that regulators are looking at, and
17 increasingly over time the federal *Criminal Code* has
18 added very market-specific crimes, such as wash
19 trading, issuing false prospectus, and now most
20 recently in the last couple of years we have finally
21 added a federal crime of insider trading and tipping,
22 which is of course of significant concern to the
23 Securities Commissions.

24 So the conduct at issue is often the same for the
25 criminal law as it is for the securities regulators,
26 but the difference between the two fundamentally is
27 threefold, it seems to me. First of all, the criminal

1 law has a much, much higher burden of proof than the
2 regulators ever have to meet. Secondly, the criminal
3 law generally requires a very high mental element or
4 fault element, thus usually a subjective fraudulent
5 intent on the part of the market participant who is
6 the target of the investigation, whereas securities
7 regulators simply have to show an absence of due
8 diligence, a negligence standard. And finally, of
9 course, the consequences are enormously different.
10 The objective of the criminal law is penal and
11 punitive and jail sentences are provided, whereas
12 regulators, of course, do not have access to those
13 kind of penalties. Their penalties are civil in
14 nature, licensing, fines, compliance oriented,
15 preventative kind of sanctions as opposed to punitive
16 sanctions, generally. So there is a considerable
17 degree of overlap but also clear distinctions.

18 IAN HANOMANSING: What about the decisions on what cases to
19 go ahead with? Here in British Columbia it is the
20 prosecutor's decision whether to lay a charge based on
21 substantial likelihood of conviction and what's in the
22 public interest. In other provinces I guess the
23 police decide whether to lay charges, different
24 provinces have different rules. In your experience
25 when it comes to the criminal law and securities
26 issues, what is it, a risk-based approach? Is it a
27 harm approach? How are the decisions made about

1 laying criminal charges?

2 MICHAEL CODE: Well, the police investigate it and work up
3 the investigative brief. And here in British Columbia
4 the Crowns look at the charge prior to the actual
5 laying of the charge and they have this charge
6 approval system, or what we call pre-charge screening.

7 In Ontario and in most other provinces in Canada,
8 Quebec and New Brunswick also have pre-charge
9 screening, but in the other seven provinces of Canada
10 the prosecutor does not screen the charge until after
11 it's been laid and they screen it to generally the
12 same standard of reasonable prospect of conviction or
13 reasonable likelihood of conviction.

14 So the processes are broadly similar across the
15 country. There is a slight difference between the
16 timing of when you bring the charge. And I wouldn't
17 say that it's based on a risk-based analysis. It's
18 based on the strength of the case, the likelihood of
19 success. If the police have laid a charge, it should
20 be prosecuted if it meets the evidentiary sufficiency
21 standards that it's likely to succeed at trial.

22 IAN HANOMANSING: Mary Condon, you are a law professor
23 across town from U of T at Osgoode Hall, and
24 securities regulators have delegated certain
25 enforcement duties to SROs and does this delegation
26 make sense to you; is it working?

27 MARY CONDON: Well, just to pick up on Mark's comment about

1 overlap, and I guess Michael's comment about overlap
2 between regulatory enforcement and criminal
3 enforcement, I think one of the things that we may
4 need to address a little bit more directly going
5 forward is the fact that there is also overlap between
6 the functions that can be performed in enforcement by
7 government regulators and by self-regulatory
8 organizations, whether that is the Investment Dealers
9 Association, the Mutual Fund Dealers Association, or
10 Market Regulation Services. And, you know, we may
11 pick up on this a little bit later when we bring in
12 the U.S. experience.

13 But there is research that suggests that there is
14 a bit of a cleaner division of labour between the
15 enforcement function of the government regulator,
16 particularly the SEC in the U.S. and the self-
17 regulatory organizations like the NYSE or the NASD
18 than we have here in Canada. For example, you know,
19 some of the research that I did for the Wise Persons'
20 Committee a few years ago, or more recently shows that
21 certainly government regulators like the OSC do deal
22 with registrant-related misconduct, using their public
23 interest powers under section 127, whereas in the U.S.
24 arguably those government regulators focus pretty
25 heavily on issuer-related infractions, as opposed to
26 registrant infractions. So we do seem to have the
27 situation where there are sanctions, monetary and non-

1 monetary sanctions, available to self-regulators in
2 Canada as well as to government regulators.

3 On the other hand, stepping back from the sort of
4 application of sanctions, there is no doubt that the
5 sort of fine-grained type of compliance and
6 supervisory work that's done by self-regulatory
7 organizations in Canada is essential to the integrity
8 of the market, and also something that government
9 regulators themselves would have a great deal of
10 difficulty in doing, sort of monitoring broker/client
11 interactions on an ongoing basis, account supervision,
12 real-time market surveillance, I think it would be
13 really difficult for government regulators to reach on
14 that kind of supervision.

15 IAN HANOMANSING: So I would remind all of you that you
16 have an opportunity to ask questions and this would be
17 a good time to maybe ask a couple of questions based
18 on what you have heard so far. And remember what I
19 told you, this happens all the time that early on
20 there are few questions, later on there are too many.
21 So do feel free to catch the attention of people who
22 are holding the microphones and they will direct that
23 to me.

24 Let me just ask the people doing sound. Do you
25 want me to move Mary's microphone, because I heard a
26 little bit of feedback. I wonder if she should put it
27 up a little higher?

1 A VOICE: That would be great.

2 IAN HANOMANSING: Yes. Maybe you could just slide it up,
3 yes, about that. That might help out a little bit.

4 So no questions yet from the floor?

5 ETHIOPIS TAFARA: Might I say something?

6 IAN HANOMANSING: Yes, absolutely.

7 ETHIOPIS TAFARA: On case selection.

8 IAN HANOMANSING: Yes.

9 ETHIOPIS TAFARA: From our perspective I think the point of
10 departure for us is really the fact that we believe,
11 it's our view that to inspire investor confidence you
12 have to have an effective enforcement program. And to
13 that end, as one of our chairmen put it, you have to
14 leave everybody with the impression that you are
15 everywhere all the time. And so in any given year,
16 you will see that we have a number of cases in all the
17 various areas of fraud, whether it be pyramid schemes,
18 manipulation, insider trading, or what have you.

19 What is done on a risk-based approach is the
20 percentage of cases in any given year that focus on a
21 particular area. As you know between 2000 and 2005 we
22 had a number of financial fraud investigations and
23 cases that we brought, and there was a larger number
24 of cases was in that area. Now we are seeing a
25 resurgence of insider trading so there is a larger
26 percentage of cases involving insider trading.

27 But in any given year we try to touch or have

1 cases in all the areas that we have traditionally
2 investigated just to leave the market with the
3 impression that we are everywhere all the time.

4 IAN HANOMANSING: Absolutely.

5 CARLOS CONCEICAO: Just building up on that. I think, as
6 well, in a perfect world, of course, if you're a
7 regulator you'd have a priority swiftly followed by an
8 enforcement case to make the point against that
9 particular regulatory priority. Unfortunately the
10 world for regulators isn't always well defined and you
11 do have situations where you have a time lag
12 effectively between issues that you have identified as
13 a priority and then the kind of messes that comes out
14 through enforcement cases, where perhaps that priority
15 has moved on, although often that is not the case.

16 I think the other interesting issue, as well, and
17 related to this, is the extent to which regulators
18 communicate to the world their priorities and what
19 sort of issues you have. And I think the FSA, an
20 interesting illustration, the FSA became a bit unstuck
21 on this particular issue in that it often used to use
22 the phrase "enforcement priorities". And at the
23 beginning of a year I and my colleagues used to sit up
24 with PowerPoint slides at industry gatherings and say
25 "These are going to be the areas of top enforcement
26 action over the coming years" and so on. And, you
27 know, we did that year in, year out. One particular

1 year the FSA had a case taken to the tribunal, and it
2 was a mis-selling case, and one of the arguments run
3 against the FSA was this case on any ordinary criteria
4 should not have been brought. The evidence was weak.
5 All these things were wrong with it. The only reason
6 it was brought was the FSA had set itself a standard
7 by saying this is a priority area. And once actually
8 a case touched that priority area, it felt that it had
9 to actually bring it, come rain or shine, in terms of
10 the evidence. Now, that wasn't the case, but it was a
11 very powerful argument, one which actually resonated
12 following an enforcement review.

13 So the phrase "enforcement priorities" has become
14 banned, where in news speak - (laughter) - news speak
15 is "enforcement supporting the FSA priorities" which
16 is, you know, is a distinction without a difference.
17 But I think then you do run the risk, I think, in
18 terms of setting priorities that you do end up having
19 those sorts of arguments made against you.

20 IAN HANOMANSING: Setting priorities or just making them
21 public?

22 CARLOS CONCEICAO: Sorry. Well, absolutely right, actually
23 setting priorities is the right thing to do. Making
24 public I think is the right thing to do as well, but
25 you have got to be mindful of the sort of brickbats
26 that can be thrown at you if you do, if you go down
27 that route.

1 IAN HANOMANSING: Yes, absolutely. And again do feel free
2 to jump in. Yes?

3 MARY CONDON: Well, just, you know, I don't want to get the
4 discussion derailed on the whole other question about,
5 you know, the structure of regulation that we have in
6 Canada, but I think one of the issues for us in Canada
7 that we need to address, too, is the question of
8 whether enforcement priorities by government
9 regulators are set, you know, provincially, or there
10 are some, you know, more coordination nationally
11 around matters that touch on more than one province.
12 And I think that David may be able to speak to this in
13 terms of task forces and so on that have been set up
14 to try to bring a bit more of sort of a national
15 perspective to enforcement, but I think it is
16 something that a lot of people are interested in.

17 IAN HANOMANSING: And a continuing topic of discussion here
18 will be different jurisdictions, and so we will
19 definitely get to those issues.

20 Now, we have a question over on this side. So
21 when you ask the question, let us know who you are and
22 then if you want to direct it to someone or just ask
23 it generally.

24 CHILWIN CHENG: Hello, my name is Chilwin Cheng, I am with
25 Market Regulations Services. Question for the panel
26 in the issue of priority selection. At Market
27 Regulation Services we are the real time surveillance

1 regulator of the markets, the equities exchanges, and
2 we often have a challenge in trying to ascertain what
3 cases we pursue that are more technical in nature but
4 have a broad range effect in the cases of, for
5 example, integrity of prices or volume and that type
6 of case, versus where there is an identifiable victim
7 or identifiable loss.

8 And so a recent example, for example, is in the
9 issue of financial compliance over the Investment
10 Dealers Association. We have the situation of recent
11 credit crises and it may not have been a big issue in
12 terms of whether these -- I am not saying there's an
13 issue in Canada or the IDA was or were not looking at
14 these issues. Certainly, at RS we were not, we were
15 looking at equity issues. But all around the world we
16 were knowing that there were issues relating to
17 financial compliance and value at risk models that may
18 have been deficient, and nothing was said until of
19 course people start losing their homes. Yet it is not
20 the same type of headline-grabbing news for
21 enforcement regulators to be looking at, and I am
22 wondering if those types of issues are those
23 considered by your agencies.

24 IAN HANOMANSING: Who would like to jump in on that?

25 Carlos, you are nodding, so I am going to point to
26 you. (Laughter).

27 CARLOS CONCEICAO: I wasn't nodding at the jumping in. No,

1 I was nodding at the dilemma. On one level it's an
2 easy question, the answer is yes, those are exactly
3 the sort of dilemmas that you face. And I think you
4 start thinking about, you know, the strategic
5 priorities generally.

6 Plus also something which was raised right at the
7 very start of the conference this morning, that there
8 are more tools available to regulators than just the
9 enforcement tool. And it's quite often -- well, it's
10 not often, but sometimes the case that enforcement is
11 not the most effective tool to address a particular
12 issue.

13 So if, for example, you have a practice which is
14 wrong but it's a technical breach, then it may be that
15 you can think about addressing it through another
16 route, rather than by taking enforcement action. Now,
17 it seems to me, though, that is where you have issues
18 around investor protection, around people losing
19 money. Regardless of what particular niche, specific
20 priority you have set yourself for this year, that is
21 a very powerful argument in taking that case as an
22 enforcement case, particularly if actually it appears
23 to be widespread. So I think in those sorts of areas
24 you have got to think about what other tools do you
25 have available, how appropriate is the enforcement
26 tool to fix the particular issue that you have and,
27 you know, are there other things that you could do,

1 perhaps sending out the messages to change market
2 practice in a different way.

3 IAN HANOMANSING: None of your colleagues is nodding, so I
4 will let them off the hook. I take it you agree, or
5 anybody want to add to that?

6 MARK STEWARD: I think what Carlos says --

7 IAN HANOMANSING: Yes.

8 MARK STEWARD: -- is broadly right. What I thought in
9 listening to the question was something that I could
10 have mentioned earlier about the choice of cases and
11 risk-based enforcement, and it is the fact that the
12 questioner works from an agency that detects its own
13 work, you know, it is not complaints-based
14 enforcement. It is detecting the work through a
15 surveillance system.

16 In Hong Kong, it is sort of quite unique. The
17 SFC is the day-to-day monitor and surveillor of the
18 market, and so we have all the machines set up and
19 they blink and tell us all sorts of things and they
20 trigger work. And it is a very different mindset
21 compared to Australia, which is very complaints-
22 focused in determining what sort of work you end up
23 doing in enforcement. And I am not quite sure what
24 the right balance is, but I am sure there needs to be
25 a balance for regulators between work that is
26 generated by people who make complaints, and
27 detection, you know, using your experience, your know-

1 how and your systems to make better choices about
2 where you put your resources.

3 IAN HANOMANSING: Okay, we are going to move into a second
4 area of discussion now, the extent to which securities
5 regulators in Canada and outside of Canada co-operate
6 with each other, with self-regulatory organizations,
7 with the police and prosecutors. Ethiopsis, I would
8 like to start with you. You are the director in
9 charge of international affairs at the SEC. So what
10 kind of assistance do you get from different
11 securities regulators?

12 ETHIOPIS TAFARA: Oh, it runs the gamut. We on a yearly
13 basis make about 500 requests to our counterparts
14 around the world, we receive about 400 from our
15 counterparts, and our requests range in terms of what
16 we are seeking, bank records, brokerage records,
17 telephone records, ISP records, testimony, what have
18 you. And frequently this assistance is sought, this
19 information is sought through arrangements, whether
20 they be bilateral memorandum of understanding, or now
21 there is this quite well-known multilateral memorandum
22 of understanding that sets forth our expectations in
23 terms of assistance from one another.

24 I think the prevailing view now out there is that
25 with global markets and national regulation we won't
26 survive unless we can actually help each other out,
27 and that is what has led to the plethora of

1 arrangements that we have bilaterally and
2 multilaterally.

3 But ultimately that is not what is most
4 important. Those are just frameworks for assistance.
5 What matters most is that we each have the legal power
6 to actually collect information on behalf of somebody
7 who needs it, even if there is no violation of law in
8 our jurisdiction for us to be able to share it with
9 our counterpart, and for our counterpart to be able to
10 use it for the purposes that the information is
11 sought.

12 And, you know, we went out and sought this kind
13 of authority back in the early '90s, 21(a)(2) of our
14 '34 Act basically empowers us, empowers the Commission
15 to compel information from anybody anywhere in the
16 United States pursuant to a request from a foreign
17 counterpart. We share it with them, have some
18 assurances as to how that information is used, but
19 then they use it for the purposes that are being
20 sought, which are generally enforcement purposes.

21 We also co-operate, obviously, with authorities
22 within the United States. We co-operate with the
23 PCAOB, the Public Company Accounting Oversight Board,
24 with the self-regulatory organizations that Mary
25 mentioned, and the criminal authorities. Violations
26 of the securities laws generally are both civil and
27 criminal violations, so any given set of facts could

1 result in parallel proceedings and we work with our
2 criminal authorities to be sure that we are doing it
3 in a coordinated fashion. There are always concerns
4 about that sort of relationship. We have to have an
5 independent interest ourselves when we are working
6 with the criminal authorities. We cannot be used as
7 an agent for the authorities, for the criminal
8 authorities. But to the extent we do have an
9 independent interest, in the interest of making sure
10 that you have efficiency and effectiveness in the
11 enforcement system, there is this co-operation that
12 takes place domestically as well.

13 IAN HANOMANSING: So give us an example, a concrete example
14 of the SEC working with B.C., for example.

15 ETHIOPIS TAFARA: Well, there is a lot of co-operation that
16 takes place with the British Columbia Securities
17 Commission, particularly in looking at manipulation
18 involving thinly-traded stocks in the OTC market, the
19 Bulletin Board that we have in the U.S. Frequently
20 the companies and the principals are located in
21 Canada, the promoters of these schemes are located in
22 the United States, and in order to effectively pursue
23 these manipulations, on the B.C. side, there is
24 information that is obtained from the companies and
25 the principals, on our side, there is information that
26 we obtain from the promoters, and together we put
27 together the investigative record.

1 There was a specific case involving a Nevada
2 company called Greyfield Capital and it was touting
3 the stocks of a dealership here in British Columbia,
4 and B.C. went out and got information from the
5 dealership as to the veracity of the claims that were
6 being made about it becoming the biggest dealership in
7 Canada within a short period of time. We got
8 information from the promoters, the schemers in the
9 U.S., and then, you know, we leverage our resources,
10 put the case together and then at the end of the day
11 there was sanctions that were sought by B.C. and there
12 were sanctions that were sought by the SEC with
13 respect to the activity in the U.S., and we worked
14 very hard to be very sure that what we were doing was
15 complementary and the sanctions that we sought were
16 complementary.

17 IAN HANOMANSING: And how easy is that? I assume there
18 must be one of these agreements, the MOUs with British
19 Columbia and the SEC, and is it just a matter of
20 making a phone call or is there red tape you have to
21 go through?

22 ETHIOPIS TAFARA: I wouldn't say it is a phone call, I
23 wouldn't say it is red tape. We actually have had a
24 memorandum of understanding with British Columbia, I
25 think it is one of the first that we signed with the
26 Canadian regulators, generally speaking. And you set
27 forth your concerns and your allegations in a

1 document, usually a three- or four-page letter, the
2 potential violations of law that you are going to be
3 pursuing and the kind of evidence that you need in
4 order to determine whether or not you have got those
5 violations. And the co-operation is relatively
6 seamless and it happens very quickly. We are able to
7 obtain information and share it within a matter of
8 days and weeks rather than months and years.

9 IAN HANOMANSING: So perhaps continuing, David, the theme
10 of seamless co-operation or not. We have 13
11 securities regulatory regimes, I guess, in Canada.
12 How do they work when it comes to enforcement matters;
13 how do they work together?

14 DAVID WILSON: There is, I don't think it is an
15 overstatement, an intensive communications protocol
16 between all the 13 securities regulators enforcement
17 branches. Each has an enforcement branch or
18 department. There is a CSA Enforcement Committee that
19 formally meets every month, sort of to compare notes
20 and activities in a totally transparent way. And then
21 between those meetings there is a huge amount of
22 informal picking up the phone and calling or e-
23 mailing, and so it is a very, very open co-operative
24 communication between the securities regulators in
25 Canada.

26 You mentioned 13, and of course that is right,
27 Ian. But the major enforcement branches in Canada

1 really reside in the four large provinces. So those
2 four enforcement heads and their staff, Quebec,
3 Ontario, Alberta and B.C., they all know each other
4 very, very well. They talk to each other all the
5 time. So there is a very, very large amount of
6 communication back and forth across the securities
7 regulatory system, that piece of the mosaic. That is
8 just one piece as speakers have already said today.
9 The enforcement mosaic in Canada is a very complicated
10 broad spectrum. The enforcement piece that the
11 securities regulators are responsible for is only one
12 section of it all.

13 The other thing I will mention is the reciprocal
14 orders is something that people ask about. If someone
15 is convicted of a *Securities Act* offence in one
16 province, can they just hop across the border and
17 carry on their bad behaviour in another province? So
18 we have a system of reciprocal orders in Canada.
19 There is a Reciprocal Enforcement Committee of the
20 CSA. So this is fairly new, but it is a much more
21 active part of what we are doing, and so when one
22 province has an enforcement action successfully
23 against an individual, a reciprocal order can get
24 issued in a sister province, and so the person is
25 banned from activity or some sanction in that
26 province, too. So it is fair to say that it is highly
27 coordinated across our securities regulatory part of

1 the system.

2 IAN HANOMANSING: Mary, tell us about the American
3 situation.

4 MARY CONDON: Well, Ethiopis has referred to some of this
5 already, but arguably the U.S. dividing up of
6 responsibilities is even a little bit more fragmented
7 than we have in Canada, in the sense that, you know,
8 we mentioned already that there are active self-
9 regulatory organizations like the National Association
10 of Securities Dealers and the NYSE, the New York Stock
11 Exchange. Then there is the government level, which
12 in fact has two components to it, the Securities and
13 Exchange Commission at the federal level, and then a
14 multiplicity of state regulatory agencies, some of
15 which are more active in enforcement than another.
16 And then layered on top of that again there is both
17 federal and state criminal justice authorities, there
18 is the Federal Department of Justice and then state
19 attorneys general. So that in the U.S., you know,
20 there are multiple sources of authority in relation to
21 dealing with infractions of securities norms.

22 And indeed again, you know, there are various
23 ways of counting up numbers of actions taken and
24 inputs and outputs in enforcement in some of the
25 research projects that have been done. But, you know,
26 some ways of showing the data suggest that in fact
27 state regulatory agencies in the U.S., collectively

1 speaking, account for more enforcement activity than
2 the federal SEC. So that they remain a key player in
3 enforcement, even where there is, you know, an obvious
4 very active presence by the federal regulator.

5 IAN HANOMANSING: Are there places in the States that you
6 can run and hide because of all these different
7 jurisdictions, some states that maybe enforcement may
8 be not as vigilant as it is somewhere else?

9 ETHIOPIS TAFARA: I think it is pretty difficult to run and
10 hide in the U.S. because of the multiplicity of
11 authorities that have enforcement power. And indeed
12 there are many who argue that there is very effective
13 enforcement in the United States because you have this
14 competition among all these enforcement authorities.
15 (Laughter). And so I think it is difficult to run and
16 hide.

17 Of course, a concern arises when enforcement
18 crosses the line and actually becomes a way of setting
19 policy. And then having a multiplicity of authorities
20 where in essence not simply enforcing the law, but
21 through enforcement action are setting policy, leads
22 to a less than coordinated policy when it comes to
23 securities regulation throughout the country, and that
24 is problematic, and that really is the province of the
25 SEC. But from an enforcement front, I think the
26 number of authorities that you have is not necessarily
27 a bad thing. Indeed, it may result in extremely

1 effective enforcement by virtue of this competition.

2 IAN HANOMANSING: Michael, I will bring you back into the
3 conversation and ask you about regulators working with
4 police. Should securities commissions in Canada be
5 working hand-in-glove with police investigators?

6 MICHAEL CODE: Well, the answer is yes and no. It is a
7 complicated constitutional dilemma. Based on the
8 simple fact that the police, the criminal authorities
9 are in a highly adversarial relationship with the
10 target of the investigation, where their object is to
11 ultimately take away that person's liberty. And so
12 the *Constitution* establishes fairly high standards for
13 police law enforcement evidence gathering activities
14 because of the concern to be very careful about
15 protecting the liberty of the subject and ensuring
16 high standards by police law enforcement evidence
17 collecting initiatives, given that the objective is
18 this criminal objective.

19 Regulators are not put to such onerous standards
20 because their objectives are not these highly
21 adversarial objectives that seek to take away the
22 liberty of the individual, since they have a
23 regulatory relationship with the person and are
24 seeking to impose civil sanctions that are compliance
25 oriented or preventative. The *Constitution* sets the
26 bar much lower and gives the regulator much broader
27 powers. So the two distinct functions of the police

1 and the regulator have to be kept separate because
2 their powers are quite separate. So that is the sort
3 of the "no" answer.

4 Having said that, if the police have looked into
5 a matter and have decided that they are not going to
6 pursue it as a criminal matter and that there are,
7 however, regulatory concerns, there is nothing to
8 prevent the police from sharing the information with
9 the regulator. And conversely, if a regulator looks
10 at a matter and comes to the conclusion that this
11 really is a matter that should be handled by the
12 police, there is nothing to prevent the regulator from
13 sharing that information with the police up to the
14 point where they determine that it is criminal.

15 What is improper is if everybody agrees this is a
16 criminal matter and then you use regulatory powers and
17 share the fruits of the regulatory investigation with
18 the police at a point where you have determined that
19 it truly is a criminal matter, then you are using
20 regulatory powers for a criminal law purpose and that
21 would be a serious breach of the constitution.

22 IAN HANOMANSING: So, Mark, the Hong Kong and -- did
23 somebody shout out? Yes?

24 MARK SKWAROK: Hi, Mark Skwarok, I am a lawyer interested
25 in enforcement and, I guess, primarily enforcers.
26 This is a question primarily directed to Professor
27 Code.

1 I think everybody in the room is going to concede
2 that an important part of securities regulation is
3 criminal enforcement, and yet in Canada we seem to be
4 woefully behind the eight ball in that area. We have
5 got RCMP who are just as skilled, if not more so, than
6 their counterparts in the U.S. Our Crown counsel are
7 just as good, if not better, than the Justice
8 Department, and in my experience our Superior Courts
9 are at least as skilled as the District Courts in the
10 U.S. So why is it in your view that we have such an
11 inadequate, and woefully so, criminal enforcement
12 history in Canada? (Laughter).

13 A PARTICIPANT: Good luck! (Laughter).

14 MARK SKWAROK: I say this to Professor Code, knowing he is
15 one of the best lawyers in Canada. (Laughter).

16 IAN HANOMANSING: If not the world. (Laughter).

17 A PARTICIPANT: Certainly better than the U.S. (Laughter).

18 MICHAEL CODE: Do I have to accept every one of the
19 assumptions in your question before I answer it?
20 (Laughter). It is a hard question to answer because
21 it is loaded with so many assumptions.

22 I think certainly when I was brought up in the
23 law in Ontario in the late 1970s and early '80s, there
24 was a very strong culture of criminal enforcement of
25 white-collar frauds in the province at that time, and
26 there was a powerful cadre of prosecutors at the Crown
27 law office who did nothing but white-collar fraud.

1 Clay Powell led this team of superb lawyers who were
2 known as exclusively dedicated to white-collar
3 prosecutions and they built up tremendous expertise
4 working mainly with the OPP and the RCMP, but also
5 with municipal police forces. And there was a lot of
6 white-collar fraud enforcement in Ontario in the late
7 '70s, early '80s and a lot of expertise got built up
8 in police and prosecution offices.

9 I think undoubtedly there has been a perception
10 of a decline in the expertise and vigour with which
11 white-collar crime is enforced, at least certainly
12 speaking for Ontario, the jurisdiction that I know
13 best. A lot of it had to do with, as we all know,
14 governments in this country, and police departments
15 are funded by governments, went through tremendous
16 budget crises in the 1990s when we finally faced up to
17 budgetary deficits that we were running across the
18 board federally and provincially, and real efforts
19 were made to balance government budgets. And one of
20 the consequences of that, and I watched this happen in
21 the 1990s when I was at the Attorney General's
22 Department, is one of the first priorities that goes
23 when you have to cut budgets is white-collar fraud,
24 because it is felt that it has a lower priority than
25 cases where you have got bleeding victims lying on the
26 streets with crimes of violence.

27 And so the expertise in the police forces and the

1 expertise in the prosecution offices that had been
2 built up in the late '70s and early '80s seemed to
3 decline. And what is happening now after we have
4 finally got our fiscal house in order and budgets have
5 been balanced and we are running reasonable surpluses,
6 is we are now starting to fund back up. And so the
7 RCMP has set up these IMET units and there has been
8 attempt to replenish the resources of law enforcement
9 in these areas. And that will take some time to
10 develop a cadre of experts in the RCMP, in the police
11 forces, and in the prosecution offices who do this
12 kind of work. This is specialized work and it
13 requires real expertise. And certainly my hope is
14 that we will re-establish those areas of expertise and
15 skill and become as vigorous as we were 20 years ago.

16 IAN HANOMANSING: Yes, go ahead.

17 ETHIOPIS TAFARA: In the interest of debate I wonder
18 whether I might challenge the criminal/civil divide
19 that has been set forth, with the criminal side being
20 responsible for punitive action and the civil side
21 being responsible for compliance. I wonder whether it
22 is not better to think of what regulators do as
23 corrective action, which is obviously injunctions and
24 cease and desist orders. But I think part of
25 corrective action necessarily involves restitution, it
26 involves disgorgement, and because for me corrective
27 action also includes deterrence, I would think that

1 regulators as part of that should be seeking
2 penalties. And if you divide it that way, might you
3 not get more enforcement actions that are hybrid
4 between the criminal/civil divide that you have set
5 forth? And I wonder whether or not the paucity of
6 cases that is being alluded to has something to do
7 with the divide being as strict as you have set it
8 forward.

9 MICHAEL CODE: Well, there is no doubt that regulators do
10 have some punitive powers and there being the
11 jurisprudence is getting muddled as to whether the
12 true purposes of the regulators are civil or criminal,
13 and there certainly have been indications in the
14 jurisprudence that deterrence and punishment are
15 intermingled with regulatory powers. But let's be
16 clear, the critical punitive sanction for really
17 serious misconduct is the deprivation of liberty, and
18 that is the exclusive preserve of a criminal
19 prosecution or a quasi-criminal prosecution.

20 GORDON McRAE: I wonder if I can add a little bit to that.
21 I am Gordon McRae, I am in charge of the RCMP
22 Commercial Crime Section here in British Columbia, and
23 I agree with everything you have said.

24 I wanted to add another part of it, inasmuch that
25 I have been involved in this kind of work for a long
26 time. You look at my youthful appearance, I am sure a
27 lot of you find it hard to believe. (Laughter). So I

1 was there in the early '80s and I have seen it when it
2 was good and I have seen it when it was bad, and it is
3 getting better now in terms of funding from government
4 and the rest of it.

5 The point I want to make is that what we used to
6 be able to do with two investigators in two months now
7 takes us six investigators in six months. And the
8 reason is that in terms of gathering the evidence, in
9 terms of disclosure, in terms of having a regulatory
10 body like the B.C. Securities Commission identify a
11 criminal offence and not have them being able to give
12 the police the evidence, not having subpoena power,
13 not having grand juries like they do in the United
14 States -- we look longingly at our colleagues to the
15 south in terms of their powers. So that is an aspect
16 that when the question was asked about criminal
17 enforcement, it plays a big, big part into it.

18 And you talk about strategically selecting files,
19 strategically selecting your investigations, you have
20 to determine how many investigators is this going to
21 take and how long is it going to take, because when
22 they are on that file, they cannot be doing something
23 else. So that is one of our challenges. And I would
24 be interested to hear from the other countries whether
25 or not their police have subpoena power much like the
26 grand juries in the United States.

27 IAN HANOMANSING: Well, Mark, actually, you know what, we

1 have been interrupting you, Mary, so you jump in.

2 MARY CONDON: Well, let me just follow up on that, just
3 because the comment I wanted to make does follow, go
4 there, and also responds to the assumption from the
5 earlier question that the appropriate comparator for
6 Canada is the United States. Because I think that
7 that is very much part of the public perception, media
8 perception and so on. And I think that there is
9 really grounds to critique that, in the sense that
10 again, you know, drawing on research that has been
11 done in the academic settings, it turns out that the
12 U.S. is the big outlier in relation to both the use of
13 the criminal law to prosecute white collar crime and,
14 you know, sort of fairly rigorous sanctioning at the
15 regulatory enforcement level as well.

16 So, you know, just following up on the point that
17 was made, I think in fact it is more appropriate for
18 Canada to look to countries like the U.K. and
19 Australia as the appropriate benchmark for us to
20 ascertain whether we are achieving the appropriate
21 division of labour and enforcement and have the
22 appropriate kinds of powers.

23 And then on the deterrence front, as Michael
24 said, there is a lot of muddled jurisprudence on this
25 now. And I know I am putting my head into the lion's
26 mouth by criticizing the recent Supreme Court decision
27 in *Cartaway* because it originally emanated from a B.C.

1 Securities Commission action. But it does seem to me
2 that to say that you can wash punitiveness out of
3 deterrence and that you can see deterrence as only
4 being about being protective and forward-looking is,
5 you know, a very problematic position to take because
6 I think there is no doubt that if you are looking to
7 deterrence in the enforcement area, as opposed to the
8 standards setting area, I think you are almost
9 certainly talking about being punitive as well as
10 being protective.

11 IAN HANOMANSING: So the questions are obviously great and
12 are creating some interesting answers and discussion.
13 So again if you do have a question, you can signal one
14 of the people in your section who has a microphone and
15 they, in turn, will signal someone who will let me
16 know when to go to those microphones.

17 So, Mark, this is a good opportunity to go to
18 you. Actually, it isn't a good opportunity to go to
19 you because I need to go to Michael first.

20 MICHAEL CODE: I just wanted to add a quick note to our
21 questioner to assure him we are not ducking his
22 question about the grand jury subpoena. We are going
23 to come back to that. Sorry.

24 IAN HANOMANSING: No, absolutely, that is a good point.

25 MICHAEL CODE: I just wanted to tell him that we will be
26 addressing that issue.

27 IAN HANOMANSING: At around 1:00 this afternoon.

1 (Laughter).

2 So give us the perspective from Hong Kong and
3 Australia in terms of police powers and regulatory
4 agencies.

5 MARK STEWARD: Well, the differences are quite stark, but I
6 am not sure the position is the same as it is here in
7 Canada. The power of the police in Australia and Hong
8 Kong is the power of the badge, you know, there is no
9 other power. Effectively the police need to secure
10 evidence by finding people who are prepared to give it
11 voluntarily, and that is the same in Hong Kong and
12 Australia.

13 Like regulators here in North America, the Hong
14 Kong SFC and ASIC in Australia, has the power to
15 compel the production of documents, has the power to
16 compel testimony.

17 One of the great frustrations, and I am just
18 picking up a point Michael made is that as people both
19 in Hong Kong and Australia will say to me, "Is this
20 investigation a civil investigation or a criminal
21 investigation?" as if there is a difference between
22 the two. Certainly in both Hong Kong and Australia
23 there is no such thing as a civil investigation as
24 opposed to a criminal investigation. There would be
25 nothing to prevent all of the investigatory powers
26 that regulators have being deployed to conduct a
27 criminal investigation and for the product of that

1 investigation to be given to the police, if that's
2 necessary.

3 There will be all sort of protections that will
4 ensure that privileged material and things like that
5 are protected and cannot be used in proceedings, but
6 leaving that aside there is no, you know, clear bright
7 line between the two, and the system, in fact, is
8 designed to encourage police and regulators to work
9 together.

10 That is particularly so in Hong Kong where as a
11 regulator we don't have the power to lay any
12 indictable criminal charge, which ASIC can do in
13 Australia. So that means if we have serious criminal
14 misconduct, say, a serious criminal insider dealing,
15 it is in our jurisdiction, it's our patch, it's our
16 job to investigate that, but given that we can't
17 actually lay the indictable charge, we have to seek
18 the assistance of the police. So, you know, the whole
19 system is designed to make us work together, and we
20 do.

21 Now, it's not to say there aren't other issues
22 and, you know, avoiding duplication of work and
23 ensuring the relationship between different agencies
24 is a good one, is an ongoing task. So that's
25 basically the position.

26 I will just add one more comment about the use,
27 about existence of powers to compel. A number of

1 years ago in Australia - well, not that many years ago
2 - the federal government created a National Crime
3 Commission which was designed to coordinate the
4 different respective roles of each of the state and
5 federal police forces and other law enforcement
6 agencies like the regulator. And so the heads of all
7 those organizations sit on the board of this
8 commission, and they coordinate criminal intelligence
9 and coordinate effort to ensure that the different
10 gaps that might exist between all of the agencies
11 can't be exploited by criminals. Now, that agency
12 does have the power to compel testimony, so that is
13 quite a unique statutory creative body that
14 coordinates police investigation work around the
15 country. And for particular kinds of criminal
16 activity, particularly organized crime, this
17 particular power can be deployed. So it's quite a
18 unique exclusive part of police work in Australia and
19 it works very well.

20 IAN HANOMANSING: Carlos, the situation in the U.K.?

21 CARLOS CONCEICAO: The situation in the U.K. is actually
22 quite simple and straightforward in a sense, in that
23 the Financial Services Authority is the single
24 financial services regulator that regulates the whole
25 gamut of financial services, and it also is a
26 prosecutor for various offences, including insider
27 dealing and other forms of market manipulation. So at

1 a stroke you can cut through some of the issues that
2 have been discussed already, although that in itself
3 raises other issues.

4 In terms of dealing with the police and other
5 regulators, there is no real challenge in the U.K.
6 towards the FSA disclosing information to the police,
7 subject to the points that were made earlier on about
8 the extent to which that may be an abuse of its
9 regulatory powers, if it's in reality a police
10 investigation, but that doesn't really tend to be much
11 of an issue.

12 The key focus, I think, in terms of controversy,
13 is around disclosure by the FSA to overseas
14 regulators, and in particular I think overseas
15 regulators which are then under some duty or some
16 obligation to pass that information to their criminal
17 prosecuting authorities. And it is a very real issue
18 for the FSA at the moment.

19 And there was a sort of high-profile example
20 which involved disclosure to the SEC by material
21 obtained by the FSA in relation to an aspect of the
22 *Enron* case. That information then found its way into
23 the Department of Justice, the Department of Justice
24 extradition request to the U.K. in relation to the
25 three individuals who had provided information to the
26 FSA. And that raised the whole spectre of the use to
27 which regulatory information that's obtained in the

1 course of regulatory investigation can be put in
2 criminal proceedings. But, you know, by and large
3 that's not really an area of controversy.

4 I think the other aspect, though, is actually how
5 regulators work together and the different aspects of
6 disclosing information for their own investigations,
7 and there are some good examples and bad examples that
8 perhaps we can touch on later on.

9 I just want to pick up a couple of points in
10 relation to the effectiveness of the U.K. regime, in
11 particular picking up something that Mary said in
12 relation to what is the right comparator. And it may
13 be good news for regulators here in Canada to know
14 that in the U.K. the FSA is regularly beaten around
15 the head for its paucity of its enforcement actions as
16 compared to the SEC.

17 And in fact actually at breakfast we were talking
18 today about an example even when the FSA did take
19 action, some of you may remember the Shell
20 misreporting world reserves case. It was a joint FSA-
21 SEC investigation. Fines were issued on the same day.
22 The FSA fine, which I was responsible for levying, was
23 £17 million, the SEC fine at the exchange rate in
24 those days, although things have changed a bit now -
25 (laughter) - but exchange rate in those days was £66
26 million. And my postbag was full of issues such as
27 letters from disgruntled people saying, "This just

1 shows what a toothless watchdog the FSA is.

2 (Laughter). Even when you take action, your fine is a
3 fraction of that which the SEC has fined. Kindly
4 explain." (Laughter). And the answer, of course, no
5 one's interested in the explanation. (Laughter).

6 But I think it is a point worth repeating. The
7 sort of prosecution record on fraud in the U.K.
8 generally on the police side is patchy. There are
9 some good examples and there are some bad examples.
10 So some of the reasons that we have rehearsed already
11 in terms of funding, in terms of priorities, and
12 police targets, and so on.

13 Now, the criminal prosecution record on insider
14 dealing is, and I use this word advisedly, and
15 actually I can use this word because I was responsible
16 for doing this work, woeful - (laughter) - in a sense.
17 And, you know, there are a lot of reasons behind that,
18 but I think it's not always right to necessarily
19 compare yourself to the U.S. I think it's a very,
20 very valid point to make that actually these cases,
21 insider dealing, is very, very difficult to bring as a
22 criminal charge. You know, there is a whole raft of
23 reasons why that is the case. And, you know, good
24 luck in the U.S., they have managed to have a system
25 where they have managed to cut through that. But a
26 lot of regulators, a lot of prosecutors are searching
27 for answers for those sorts of issues. It is not an

1 easy exercise.

2 DAVID WILSON: Ian, could I just make a comment, a little
3 different angle on something that Michael Code said
4 when he walked us through the history of the decline
5 of expertise and resources dedicated to the pursuit of
6 white-collar fraud. The sad part of Michael's little
7 history lesson is the government's cutback, the first
8 priority of cutbacks was in the area of white-collar
9 fraud enforcement because it was perceived by
10 governments to be less important than crimes involving
11 people lying bleeding in the street.

12 The reason for mentioning what Michael said is I
13 think it is incumbent on securities regulators,
14 prosecutors, and anyone who has an opportunity to
15 shape public opinion, governments, to educate the
16 voters which influence governments, that this is not
17 victimless crime. These crimes are terrible crimes
18 against peoples who have saved money and have lost it.
19 So a little bit of motherhood speech there, but I
20 think it's appropriate to observe the sadness of that
21 decline in funding.

22 But as Michael said, the pendulum has swung and
23 the money seems to be coming back again, but the cuts
24 were based on a misperception of the severity of the
25 crime by government.

26 MICHAEL CODE: And the police forces themselves have got to
27 make it a priority. I mean, the budget setting is

1 done by the government, but the priority setting
2 within the police department is done by the police.
3 And the police have got to commit themselves to
4 allowing a cadre of investigators to stay in these
5 specialized squads and develop expertise and promotion
6 through the ranks by working as white-collar fraud
7 investigators. And we all know the way you get
8 promoted in a police department is by going to the
9 homicide squad, and there has got to be a culture
10 within police departments that encourages the best and
11 the brightest of our officers to stay in white-collar
12 fraud, to make it a career to be a white-collar fraud
13 investigator and develop that expertise.

14 IAN HANOMANSING: Well, to close off this section, Mary,
15 let me ask you about the constraints in co-operation
16 to the extent that they exist between police and
17 regulatory bodies, do they make sense, those
18 constraints?

19 MARY CONDON: Well, I think as Michael said earlier they
20 would make sense if we, you know, maintained our
21 commitment to this division of labour between the
22 purposes of criminal justice sanctions and the
23 purposes of administrative sanctioning, and that if we
24 had this idea that, you know, criminal justice was
25 sending people to jail, you know, monetary fines, and
26 regulatory sanctioning was about something else, it
27 was about attempting to, you know, get inside

1 organizations and produce better behaviour on an
2 ongoing basis and better cultures of compliance within
3 organizations and the individuals working for them,
4 then it might work.

5 But what has happened, I think in part for some
6 of the reasons that Michael articulated, is that in
7 Canada regulatory agencies have tried to step into the
8 shoes of criminal justice authorities, not that they
9 can send people to jail yet, but that in terms of
10 seeking and obtaining the ability to levy monetary
11 penalties, which are not fines, they are
12 administrative penalties, you know, they have tried to
13 make up for what is perceived to be shortcomings in
14 the ability of the criminal justice authorities to
15 deal with this. And so obviously in order to step
16 back and try to make that division of labour work
17 better, we need to have activity and political support
18 on the criminal justice side as much as on the
19 regulatory side.

20 IAN HANOMANSING: All right. We are a few minutes away
21 from our midmorning break. Let's go on to one more
22 topic before we get to that break, and it is one that
23 we have touched on a few times in the last ten or 15
24 minutes, and that is police compelling evidence,
25 having the power to compel evidence in their
26 investigations. And, Michael, I will begin with you.
27 Is your view that that is a good thing or a bad thing?

1 MICHAEL CODE: Well, this is an important and difficult
2 topic, and I am glad the questioner raised it, because
3 we wanted to deal with it. The simple state of the
4 law in this country is that the regulatory authorities
5 have powers of compulsion. They have subpoena powers
6 at the investigative stage prior to commencing a
7 proceeding before a tribunal or a court. The police
8 do not have powers of compulsion. They do not have
9 subpoena powers to compel witnesses to testify at the
10 pre-charge stage. The earliest time you compel a
11 witness is after you have laid a charge and court
12 proceedings are underway.

13 So at the investigative stage the issue is should
14 we be extending subpoena powers, powers to compel
15 witnesses to the police at the pre-charge
16 investigative stage? And the peculiar thing why this
17 issue arises so starkly in the area of white-collar
18 fraud is that white-collar fraud is the one crime
19 where most of your witnesses, the people in the know
20 about the allegedly fraudulent transaction, will fear
21 civil liability.

22 In a homicide or a bank robbery or a break and
23 enter, your witnesses are generally not worried about
24 civil liability. The witnesses don't go out and
25 retain lawyers. And so if the police come to somebody
26 who has been the victim of a break and enter or a
27 robbery or a homicide, generally the witnesses will

1 co-operate. They are not going to be worried about
2 co-operating with the police.

3 Whereas in the area of white-collar fraud, if our
4 colleague walks into the office of the accountant or
5 the broker or the lawyer or the audit committee member
6 or the board of directors member who has some
7 peripheral involvement in the fraudulent transaction
8 in order to try to solve the crime, that witness will
9 likely say "Thank you very much, Officer. I'd like to
10 go speak to my lawyer." And the lawyer will very
11 quickly tell him to keep his mouth shut because he's
12 at some risk of civil liability or potentially even
13 criminal liability.

14 So this is the one area where the police arguably
15 need subpoena powers in order to get the co-operation
16 of witnesses at the investigative stage, and
17 remarkably this is an area where the interests of the
18 witness are somewhat consistent with the interests of
19 the police. The witness needs subpoena powers in
20 order to give them protections against self-
21 incrimination, because the deal we made in this
22 country, unlike in the United States, is we did not
23 accord witnesses the right to remain silent, the right
24 to claim the protection of the *Fifth Amendment* against
25 self-incrimination. We compel witnesses in this
26 country and we offer them use immunity or derivative
27 use immunity for their compelled testimony.

1 So the subpoena power is a useful solution to the
2 difficulties the police have, and is a useful solution
3 to the difficulties the witnesses have, because it
4 allows the witnesses to co-operate with the
5 authorities, to tell their story, but not to fear that
6 it's going to be used against them in subsequent
7 proceedings.

8 So that's a long answer, Ian, to say that, yes, I
9 think the subpoena power especially in this area would
10 be useful.

11 And curiously we have a situation right now where
12 the subpoena power has been extended to one narrow
13 species of crime, crimes of terrorism. It was
14 controversial when it was legislated and so a sunset
15 clause was put on it. The sunset clause expired last
16 year and the current government has now reintroduced
17 the legislation to give the police subpoena powers in
18 terrorism cases. And that is an issue you are acutely
19 aware of in this city because the *Air India* case was
20 the one case where that power was used and where the
21 police are on record as saying they would like to use
22 it in that particular investigation.

23 So it may well be that the door has been kicked
24 open a little bit because of the government's
25 initiative to legislate these powers in the area of
26 crimes of terrorism and now the arguments need to be
27 made by law enforcement that that power needs to be

1 extended to white-collar fraud as well.

2 MARY CONDON: Can I just jump in quickly there and ask
3 Michael a question, which is that, you know, you
4 mentioned that, you know, giving the subpoena power
5 will solve the problem for the professional witness in
6 terms of their own personal immunity. But, you know,
7 my speculation would be that professional groups like
8 lawyers and accountants are going to resist the idea
9 of a widespread subpoena power applying to them in
10 terms of what it will do to their ongoing relationship
11 with their clients. I mean, it's going to produce a
12 more adversarial relationship with the client if --
13 you know, if down the road it is perceived that these
14 professionals could be required to give testimony
15 against their will. And so it's different from the
16 terrorism example, right, in the sense that there
17 could well be a kind of pushback from those that would
18 be subject of those subpoena powers to not have it
19 apply to them.

20 MICHAEL CODE: I am sure there will be pushback, but I
21 don't see any constitutional impediment to it. And
22 when the subpoena powers in the terrorism context were
23 challenged all the way up to the Supreme Court of
24 Canada in the *Air India* case, the Supreme Court of
25 Canada upheld the constitutionality of those powers.
26 And the law, the court noted in its judgment that the
27 law of privilege still applies and obviously the

1 police could not compel privileged information. So I
2 don't think lawyers would have anything to worry about
3 in relation to privileged information.

4 But if a lawyer is using his or her trust account
5 to funnel the proceeds of fraudulent activity through
6 their trust account, or if a financial transaction has
7 gone through the law firm, none of that information is
8 privileged and lawyers should be compellable to
9 disclose the public information about financial
10 transactions that they happen to be witnesses to.

11 None of that is privileged, and the fact that lawyers
12 are not going to like it is no answer to a public
13 policy argument that this kind of information should
14 be compellable. The police can seize it with a search
15 warrant, but what they can't do with the search
16 warrant is connect the dots, which they need the
17 lawyer to do to explain why this money is going
18 through their trust account.

19 IAN HANOMANSING: Carlos, in the U.K. do police have the
20 power to compel witnesses during the investigation?

21 CARLOS CONCEICAO: Well, generally the police don't, apart
22 from terrorism is the exception. But the key, going
23 back to something I said earlier, in securities is
24 that the FSA is both regulator and prosecutor. And
25 the FSA does have the power to compel testimony and
26 obtain documents from, well, from anyone in connection
27 with insider dealing and other types of market

1 misconduct as well.

2 However, in terms of the use that the FSA can
3 make of that compelled testimony, that's been very,
4 very heavily circumscribed by the European Convention
5 of Human Rights, by the European Court of Human Rights
6 interpreting the Convention. And effectively the
7 position is that you cannot use compelled testimony -
8 documents are a different issue - but you cannot use
9 compelled testimony in relation to any criminal
10 charge, or regulatory proceedings for insider dealing.
11 That's a twiddle which we can come to and explain, but
12 that's effectively the position we have ended up in.

13 Has it proved useful? Two answers. I think in
14 terms of people who are witnesses, and again picking
15 up a point that we have just heard discussion on in
16 terms of industry professionals and so on, bankers and
17 so on like it, actually, because they can put their
18 hands up and say "I had no choice, client. I had to
19 give this information. The FSA compelled me." And
20 there we are. And in fact quite often you find
21 yourself in a curious situation as a regulator where
22 you'd ask for information from the bank and they'd
23 write back and say, "Well, we have to give it to you,
24 but can we be compelled, please?" (Laughter). And,
25 you know, that's obviously reasons why they were doing
26 it.

27 In terms of actual suspects, people that you

1 think have committed an offence, has it proved useful?

2 No. Precisely because of the reason which I just
3 outlined, you can't use their testimony against them.

4 Different ways of cracking the problem have been
5 tried. The Department of Trade and Industry, when it
6 was investigating insider dealing, used to have a two-
7 staged investigation, one using compulsory powers so
8 it compelled the suspects to incriminate themselves,
9 and then try and find that evidence again using
10 voluntary powers. That didn't work. Effectively all
11 that happened was the suspect had a dry run at the
12 questions - (laughter) - and you couldn't use the
13 original compelled interview in evidence.

14 The FSA's approach is a different one. It will
15 compel or not as the case may be. In practice it
16 doesn't compel suspects because it's just felt not to
17 be worth it.

18 MICHAEL CODE: If I could add another point, in that this
19 power where it does exist, and it exists in regulatory
20 investigations, is a power that has to be used
21 carefully. First of all it's very unwise to use it to
22 compel a target of the investigation because obviously
23 it can never be used against that person. But also
24 you risk serious constitutional difficulties. But
25 even when you're using it against a pure witness, the
26 power has to be used with caution and it should not be
27 seen as a panacea. I have seen securities cases in

1 Ontario where the OSC has this power, where the
2 investigators have gone in and used their powers of
3 compulsion with witnesses too soon in an
4 investigation, where they're not really ready for the
5 witness. And so you create a transcript record where
6 the witness says the story is "X", and then as the
7 investigation moves along and you acquire more
8 information and better documentation, and you go back
9 to the witness a second time and confront him or her
10 with the documents that you have now got, and then
11 they change the story, and now the story is "Y". And
12 then the investigation carries on and you get some
13 more information and better documentation and you go
14 back and take a third crack at the witness and now the
15 story is "Z". And when you end up in court
16 prosecuting that case and try and put that witness up
17 on the stand, and you have now got three prior sworn
18 records of that witness's prior testimony in which he
19 or she has told three different stories, the witness's
20 evidence is essentially valueless at that point.

21 So if we give this power to the police it has to
22 be used very cautiously and only after very thorough
23 preparation, because what you often end up doing is
24 creating a record that destroys your case at trial
25 with a whole bunch of nice prior inconsistent
26 statements.

27 IAN HANOMANSING: Ethiopis, we heard from a senior RCMP

1 officer here in British Columbia who articulated what
2 I think is a widespread view in Canada, is envy
3 towards the grand jury system. What is your view of
4 how useful that system is when it comes to securities
5 and accounting fraud investigations?

6 ETHIOPIS TAFARA: I think it is hard to argue that it is
7 not useful and hasn't been successful for the criminal
8 authorities in the United States. They have the
9 ability to search and seize on the *Fourth Amendment*
10 and, of course, they can compel testimony under grand
11 jury subpoena, keeping in mind that we do have the
12 *Fifth Amendment* that prevents us from compelling
13 testimony if it would amount to self-incrimination by
14 the individual. It has certainly been very successful
15 for our criminal authorities, and been the basis of
16 the cases that they have built in *Enron* and the like.

17 From our perspective it is not something we
18 necessarily like because if it is a federal grand
19 jury, once it is empanelled and information is
20 collected under that grand jury proceeding, we do not
21 get access to it. We can't get access to it until
22 after the criminal proceedings. So frequently the
23 empanelment of a grand jury results in us, the SEC,
24 having to stop our investigation for a period of time
25 because of federal grand jury secrecy.

26 IAN HANOMANSING: And how long a period of time would that
27 be?

1 ETHIOPIS TAFARA: It depends on how long it takes for them
2 to...

3 IAN HANOMANSING: Yes. So roughly, I mean, is there an
4 average time, or not?

5 ETHIOPIS TAFARA: It depends on the case.

6 IAN HANOMANSING: Yes.

7 ETHIOPIS TAFARA: You know, different cases take different
8 periods of time to actually investigate and bring to
9 trial. Now, this is not always a problem because many
10 states either don't have the secrecy provision or
11 don't use grand juries. But it is a problem with
12 federal cases for us. But in terms of its utility for
13 the criminal justice system, the federal criminal
14 justice system? Hard to argue that it hasn't worked
15 well.

16 MICHAEL CODE: Can you not parallel subpoena powers,
17 though, of a federal criminal investigation going on
18 before a grand jury and an SEC investigation going on
19 with your own powers of regulatory compulsion?

20 ETHIOPIS TAFARA: In principle, yes. We have distinct
21 investigative power and distinct subpoena powers. We
22 ourselves can subpoena information from anywhere in
23 the U.S. from anybody. Once a grand jury is
24 empanelled we generally get a call from the U.S.
25 Attorney saying "Stand down for a little while."

26 MICHAEL CODE: Back off.

27 ETHIOPIS TAFARA: Yes.

1 IAN HANOMANSING: And, David, let's close this section off
2 with you unless we get questions, and we are happy to
3 entertain some questions, as well, but you have been
4 listening to all of these views about giving police
5 the power to compel witnesses. What's your view of
6 that?

7 DAVID WILSON: Well, as has been said the securities
8 regulators in Canada do have the compulsion power, so
9 we're in a sense spoiled with the luxury. But the
10 sanctions, as Michael pointed out, that securities
11 regulators have are significantly less than the
12 sanctions under the criminal justice system. But I
13 can certainly understand why the police would like to
14 have powers of compulsion similar to the ones that we
15 securities regulators have. But as has been said,
16 recognizing that it's a power that has to be used
17 very, very carefully because in the criminal world, as
18 Michael said earlier, you are talking about taking
19 away the liberty of the accused, and that is very
20 different than the kind of sanctions that we
21 securities regulators can impose.

22 So from my perspective it would be nice to see
23 our colleagues in the police that work on securities
24 market fraud cases have an ability to get witnesses to
25 testify and help them, but I recognize that there have
26 to be pretty careful constraints on how that power is
27 used, because it is a change in the relationship

1 between the state and its citizens.

2 IAN HANOMANSING: All right. Yes, Carlos.

3 CARLOS CONCEICAO: Can I jump in on that as well, and it's
4 quite, if we think about some experiences that the FSA
5 has had when investigating people, and the kind of
6 some of the frustrations. As I said, the FSA has the
7 power to compel suspects and witnesses. And there
8 have been plenty of examples where the FSA has wanted
9 to interview someone as a suspect and they have said
10 "I'm not coming along to be interviewed by you unless
11 you compel me," knowing full well, of course, that the
12 product of that can't then be used against them in a
13 proceeding, if it's insider dealing regulatory, but
14 criminal proceedings, as well. And the FSA's answer
15 to that is always - well, generally - "No, actually,
16 we want you to come in and we'll caution you, but we
17 are not going to exercise our compel powers against
18 you."

19 It's quite interesting to see how a law of
20 unintended consequences can apply. The FSA recently
21 took an insider dealing regulatory case to the
22 Financial Services and Markets Tribunal, and the
23 tribunal didn't really understand the relationship
24 between the compel powers and non-compel powers, and
25 so on, and the tribunal actually criticized the FSA
26 for not exercising its compelled power in relation to
27 interviewing the person concerned. The person

1 concerned did not, unsurprisingly, choose to give
2 themselves a voluntary interview to the FSA and
3 therefore the FSA were thought incriminate themselves,
4 but the tribunal actually said that the FSA should
5 have persisted and should have compelled interview
6 from someone and that was a reason why the FSA
7 investigation was flawed.

8 MICHAEL CODE: One further point here that provides sort of
9 an interesting irony, is that many of these cases now,
10 securities fraud cases are trans-national or
11 international and I know we're going to go on to talk
12 about that after the break. But where you have an
13 international element to the case, and a foreign
14 authority is investigating, or we're investigating but
15 we need witnesses from abroad, you can get subpoena
16 powers in this country through the Mutual Legal
17 Assistance Treaty that provides for Canadian police
18 forces to go abroad and subpoena foreign witnesses, or
19 for foreign authorities to come to Canada and subpoena
20 witnesses in Canada.

21 So you are actually better off in an
22 international case because you have got subpoena
23 powers. And we even provide assistance to countries
24 on the continent who have inquisitorial systems where
25 you'll get an investigating magistrate who, as I
26 understand the inquisitorial system, it's all about
27 compulsion. And they do nothing but compel witnesses

1 all day long and they come to Canada and compel
2 witnesses in our country pursuant to MLAT procedures.

3 So it doesn't seem right from a very simple
4 fairness perspective that you can compel a witness in
5 France if you have got a multinational investigation,
6 and then bring the evidence back to Canada for a
7 Canadian investigation, but you can't compel a witness
8 in Toronto on the very same fraud that happens to have
9 these trans-national aspects to it.

10 ETHIOPIS TAFARA: Let me just add to that from the SEC's
11 perspective under the authority we have we can compel
12 testimony in connection with a case that we're
13 investigating, but we also can compel testimony on
14 behalf of a foreign counterpart who needs that
15 testimony as part of its case, without there needing
16 to be a separate violation of U.S. law, and we do that
17 quite frequently.

18 IAN HANOMANSING: So as Michael suggested, the future of
19 globalized enforcement is one of the topics that we're
20 going to discuss after the break, also what success in
21 enforcement looks like.

22 A couple of quick bits of housekeeping. One is
23 keep some questions in mind for the second half of
24 this. We'll be coming back at about quarter to 11:00.

25 You are also asked to do the survey. I saw some
26 people doing the survey actually before the session
27 ever began, so I hope you gave us great reviews.

1 (Laughter). And here's an incentive to do the survey.
2 You can win a \$150 gift certificate to Harry Rosen, to
3 Holt Renfrew, a donation to charity of your choice.
4 So a reason, and of course as you saw, a mechanical
5 little system there, very quick and easy to do.

6 The panellists will be talking to the media for
7 about ten minutes after we break, and then after that
8 they will be mingling with all of you, so feel free to
9 ask them any questions one-on-one, but give them about
10 ten minutes first to deal with some of the media who
11 are here.

12 So see you about 25 minutes time back in here.

13 Thank you.

14 --- PROCEEDINGS ADJOURNED FOR MID-MORNING BREAK

15 --- PROCEEDINGS RECONVENED

16 IAN HANOMANSING: Well, welcome back, everybody. I hope
17 you are enjoying the sessions and, as I say, I
18 encourage you to ask questions as we get into the
19 second half. And in fact we are going to kick off
20 with a question from behind me. Yes, sir.

21 IAN RUSSELL: I have a question I would like to ask. I was
22 most interested in the presentation this morning and a
23 lot of the discussion around the effectiveness of
24 enforcement. I would like to shift the focus a little
25 bit here and pick up on what David said at the
26 beginning of his remarks. Backing up from
27 enforcement, there is also the process of compliance,

1 which is an important component of the market, and the
2 monitoring of market activity. And when I stand back
3 and look at the major problems that we have had in our
4 capital markets over the last recent ten, 15 years,
5 the regulators generally have been inadequate in
6 anticipating how market players take advantage of
7 poorly written rules, gaps in regulation, and will
8 often breach their duty of care to client, and will
9 end up creating huge losses in the marketplace.

10 And I am thinking of a couple of examples, in
11 particular. One is the whole credit derivatives
12 problem that happened in the summer, but it just
13 didn't happen in the summer. It was a five-year
14 situation where we saw this proliferation of credit
15 derivatives and we saw rating agencies move away from
16 rating on fundamentals to rating on models. In
17 Canada we had a situation where there was only one
18 credit rating agency that was prepared to rate ABCP
19 paper, and that indeed was on liquidity backstop that
20 turned out not to really be there.

21 But I could go on and on, I mean, I could talk
22 about the tech bubble, the conflicts of interest
23 between investment banking and research, the corporate
24 accounting scandals. And I would be interested in
25 hearing the panel's views on how they can improve
26 their ability to anticipate these problems in the
27 marketplace and deal with them before they become

1 really serious market issues.

2 And a supplemental question I'd like to ask to
3 Mary Condon, is do you feel that Canada is perhaps
4 more handicapped than other jurisdictions to the
5 extent that we have a regulatory structure that really
6 doesn't take a national perspective to our
7 marketplace.

8 MARY CONDON: Do I go first?

9 IAN HANOMANSING: Sure.

10 MARY CONDON: Well, let me address the first issue, because
11 I think that, you know, you have really hit on
12 something extremely significant. My own personal view
13 is that the balance of resources in relation to
14 regulatory activities should be much more on the
15 standard setting side, should be much more on the
16 upfront compliance side than it should be on backend
17 enforcement. Because it just seems to me that if the
18 ultimate outcome that you are looking for is, you
19 know, changing cultures of compliance in
20 organizations, and requiring organizations to be more
21 attentive to the detail with which they interact with
22 clients, or make their disclosures, then you've really
23 got to be doing that by way of standard setting and
24 you've got to be doing it by way of sort of ongoing
25 monitoring, rather than the sort of one-shot sanction.

26 I mean, as you know, the difficulty is what about
27 new issues that, you know, haven't yet been considered

1 by regulators. And I don't think that I have the
2 ultimate solution for that, except that, you know,
3 that I think that regulators need to be looking at
4 multiple sources of intelligence for emerging issues
5 in the market. And it's a little bit self-serving of
6 me to say this, because I sit on one of the OSC's
7 advisory committees. But I think that regulators
8 advisory committees, where they bring in players from
9 a wide range of market participants, are a very good
10 way if they are used sort of intelligently as a way of
11 gathering intelligence about, you know, new
12 transactions, new products that may pose a problem and
13 sort of may become systemic issues.

14 Now, on the other question about national
15 regulation, you know, I think that certainly there
16 are, you know, very definitive views on this question,
17 both for and against around the country from
18 regulators, from the members of the public and so on.
19 I mean, my worry about the focus on the structure of
20 regulation is that it does take away from really
21 dealing intelligently with the substance, and that
22 what you really want is to figure out better ways of
23 doing regulation at all levels, rather than really
24 focusing on whether it's one national regulator or a
25 series of provincial regulators. I think that there
26 are certainly places where more coordination would be
27 good, more discussion of upfront enforcement

1 priorities would be good, and I think some of that is
2 happening.

3 But, you know, again and Michael may want to
4 weigh in on this, I think the big problem for national
5 regulation in Canada is going to be the constitutional
6 situation. I'm not a constitutional lawyer, but, you
7 know, there have been 70 years of constitutional
8 decisions that have accorded the provinces power to
9 regulate and it will take a really significant move
10 away from that position to really give, you know, a
11 federal regulator in Canada substantive powers to
12 regulate. So I think that we might want to just see
13 how we can do provincial coordination better than we
14 currently do it, rather than sort of holding out for
15 the nirvana of a big constitutional sea-change.

16 IAN HANOMANSING: David.

17 DAVID WILSON: I think Ian Russell's question was focused
18 with some sharp criticisms of the Canadian regulators,
19 so I guess I am obliged to respond to part of it, and
20 not in a defensive way by any means, Ian. I agree
21 with what Mary said, the balance of resources is
22 something that should be rigorously thought about and
23 consciously thought about between policy setting,
24 compliance and enforcement. Those are the three big
25 pieces of what securities regulators do. I think it's
26 fair to say that in the case of the Ontario Securities
27 Commission we are focusing on enhancing the

1 effectiveness and resources in the compliance part of
2 the spectrum, not diminishing the enforcement
3 resources, but focusing on that piece of the
4 compliance/enforcement continuum I spoke to earlier,
5 and I acknowledge looking at many of the things the
6 FSA has done in that balance that has influenced our
7 thinking. Because I think the FSA seems to have a
8 different balance in those two areas than maybe the
9 SEC does.

10 A second comment on the compliance piece of what
11 you spoke about, Ian Russell, I certainly agree with
12 you that people behave differently when someone is
13 looking over their shoulder. And so rigorous
14 compliance activity can be effective in changing
15 compliance cultures, changing behaviour and spotting
16 trouble before it happens. So it sounds like
17 motherhood, but I think it's a very important thing
18 for regulators to focus on.

19 A third comment on your criticisms. I think we
20 have delegated, the statutory regulators, to the IDA
21 in Canada much of the activity for intermediary
22 regulation. And so there are things that they could
23 do to reorder their priorities, which I believe they
24 are doing with new leadership, that to do a better job
25 on the compliance/enforcement continuum.

26 IAN HANOMANSING: All right, thank you. Now we are going
27 on to a topic that we have touched on before, and that

1 is the compare and contrast question regarding
2 Canadian securities enforcement and enforcement in
3 other countries, and Ethiopis, I'll start with you.
4 You deal with Canadian regulators all the time, so
5 based on your work and what you have heard us discuss
6 here so far, tell us some of the differences between
7 the systems that strike you as interesting.

8 ETHIOPIS TAFARA: There is one way in which we are very
9 envious of the Canadian regulatory system, and that's
10 with respect to the ability to freeze assets
11 administratively. It is a pretty powerful tool, one
12 we would like to have in our arsenal, because a good
13 part of enforcement is taking the profit out of crime.

14 We, of course, can obtain freezes through the
15 District Court. We can't do it administratively, but
16 what I find most appealing from our perspective about
17 the Canadian system is that you can do it on behalf of
18 a foreign counterpart. We have come to our colleagues
19 and counterparts in Canada seeking that they invoke
20 the ability to freeze assets administratively when
21 those assets are related to an investigation or fraud
22 that we're looking at in the United states. So much
23 so that we are considering going to our legislature to
24 seek a similar power, and that is the ability to
25 freeze assets on behalf of foreign counterpart. We
26 wouldn't be able to do it administratively. We can't
27 do it for ourselves. But I expect we would be able to

1 do it through a court, at least that's what we would
2 be suggesting.

3 And our hope is that that would lead to others
4 actually doing the same around the world. We spend an
5 enormous amount of resources now trying to keep assets
6 frozen while we get to final disposition of a case,
7 and these assets are now all around the world.
8 Criminals are not fools. The money never stays in the
9 U.S., it always leaves and ends up somewhere else. So
10 if we're able to freeze assets on behalf of our
11 counterparts and our counterparts are able to do the
12 same for us, it will make all of our jobs easier and
13 we very much look to Canada as a leader in this area.

14 The other major difference is both a major
15 difference and a difference at the same time, and I
16 will explain the paradox in a little bit. And here
17 I'm referring to the right against self-incrimination.
18 When Canadian regulators compel testimony, and we have
19 had discussion about this earlier, the witness can't
20 refuse to speak, whereas in the United States where we
21 compel testimony, if it's self-incriminating, then
22 they can refuse to speak. Yet at the same time we
23 both basically are seeking to achieve a particular
24 objective, and that is not allowing somebody to self-
25 incriminate as part of a criminal trial, so in that
26 sense we are similar.

27 And I think there is this misunderstanding with

1 respect to what may happen in a cross-border case
2 where we've sought the assistance of a Canadian
3 counterpart in taking somebody's testimony under
4 compulsion, that once he comes to the United States
5 the difficulty will be other troubles that they'll
6 find themselves in if they won't be limited to SEC
7 use, it will be passed on to the criminal authorities,
8 and that in essence they will have lost that right
9 against self-incrimination. We're trying to make
10 clear to the world that that is actually not
11 consistent with the jurisprudence in the U.S. There
12 is jurisprudence that makes quite clear that it
13 doesn't matter where the testimony was taken or how it
14 was taken, if it was compelled you can't use it in a
15 criminal trial in the United States. And we think
16 it's pretty important for that message to actually
17 travel, because the system that you have is also
18 shared by the U.K. and by Australia, and we're finding
19 increasingly when we need the help in taking
20 testimony, but there are concerns about how that
21 testimony may be used in the United States and
22 particularly in the criminal context.

23 IAN HANOMANSING: All right. Mary, explain a couple of
24 things to us, deferred prosecutions in the United
25 States and in Australia enforceable undertakings.

26 MARY CONDON: Sure. These are innovations that we have
27 seen developing in other jurisdictions. Basically the

1 idea is that it's a kind of pre-trial diversion, pre-
2 trial probation, where the regulator or the
3 prosecutorial authorities enter into an enforceable
4 agreement with an organization or an individual, that
5 in return for not going forward with the prosecution
6 or the regulatory matter, certain undertakings will be
7 made by that individual or by that organization.
8 Often it includes an admission of wrongdoing. It
9 includes some sort of compensatory element if there
10 are victims involved. But the most, the biggest part
11 of it is a kind of agreement that revolves around
12 prevention that the individual or the organization
13 undertakes to introduce. If it's an organization, new
14 compliance programs, more rigorous internal
15 supervision of client accounts, or supervision around
16 the requirements to make various kinds of disclosure
17 of information to the regulators. If it's an
18 individual, it may have to do with an undertaking to
19 voluntarily suspend themselves from activity in the
20 markets. And so the regulator achieves the outcome
21 that they are looking for. They've also got the stick
22 that if that undertaking is breached, that they can
23 then go to court for breach of the undertaking or
24 resume the original prosecution. So the regulator
25 achieves the result they are looking for without the
26 time and the delay associated with an actual
27 prosecution or a regulatory hearing, and of course the

1 respondent, the organization or the individual, you
2 know, has to conform to the terms of the undertaking,
3 but the publicity of a trial or the publicity of a
4 regulatory proceeding is put to one side.

5 IAN HANOMANSING: So do you think we should have these
6 mechanisms here?

7 MARY CONDON: Well, I think that, as I say, from a
8 regulator's point of view it has certain advantages.
9 Sort of it's a very outcome-based approach, and it
10 certainly accords with the sort of compliance approach
11 that would look for, you know, for underlying
12 compliance to be a bigger issue, rather than sort of
13 one-shot monetary penalties, which arguably could be
14 seen as just the cost of doing business. I think that
15 there are some concerns about how you organize these
16 undertakings in the sense that there are going to be
17 concerns about accountability, consistency across a
18 number of undertakings. That's the kind of concern
19 you also get in relation to settlements and in
20 relation to, you know, even in the criminal justice
21 context the plea bargain. So I think that with
22 careful structuring of how this process occurs, I
23 think it's something that we should really look at.

24 ETHIOPIS TAFARA: If I might say something about the
25 context in which it's been used in the United States,
26 and this is on the criminal side because we don't do
27 deferred prosecutions, I think I agree with Mary that

1 the interesting thing about deferred prosecutions is
2 it achieves many of the objectives of a prosecution,
3 yet it's been used in the United States where you have
4 concerns that a prosecution could actually lead to the
5 demise of an institution, which may be critical to the
6 infrastructure, and this you saw in the *KPMG* case a
7 couple of years ago, where there was potential
8 criminal activity, and there would have been grounds
9 for prosecution, the concern being that in prosecuting
10 *KPMG* it may have resulted in the complete and total
11 failure of *KPMG* and we would have been left with three
12 accounting firms, global accounting firms, a situation
13 which would be very difficult for the global capital
14 market. So it's interesting the context in which you
15 may be thinking about deferred prosecutions, whereas
16 in other circumstances we may have prosecuted, or the
17 criminal justice department may have decided to
18 prosecute.

19 IAN HANOMANSING: Mark, let me ask you the question that I
20 asked Ethiopis, except obviously from the Australian
21 and Hong Kong perspective, one or two key differences
22 between the systems you know and the system here.

23 MARK STEWARD: I mean, the major one which really struck me
24 this morning, is an obvious one, is the structure. In
25 Australia there's a single regulator, a national
26 regulator. There is in Hong Kong, as well, but Hong
27 Kong and Australia are polar opposites in terms of

1 size and so it is a different proposition, so that's,
2 you know, a very clear difference between the two.

3 Secondly, you know, the Australian regulator is
4 an all-purpose regulator that -- who can prosecute
5 civilly, criminally, has administrative remedies
6 across the corporate landscape, securities landscape
7 and the financial services landscape, with all of the
8 normal sort of regulatory responsibilities that that
9 entails, together with a consumer protection focus.
10 Again that is, you know, designed to create a one-stop
11 shop, which I think is a difference between Australia
12 and Hong Kong, as well. In Hong Kong the SFC is a
13 securities regulator with some financial services
14 functions, and that's an enormous responsibility in a
15 market the size of Hong Kong that is growing as
16 quickly as Hong Kong's market is.

17 A key difference in the SFC and one of the great
18 attractions for me about the SFC is something I
19 mentioned earlier. It's the fact that it carries the
20 responsibility to do the day-to-day surveillance work
21 of the market. And so we have the machinery and the
22 systems in place to monitor trading as it occurs. And
23 that is a very unique function which most, I mean, all
24 exchanges have this function around the world, but not
25 too many regulators do. And I think that puts us at
26 some advantage in regulating the market, you know,
27 trying to tackle the question that was raised at the

1 start of the session about trying to anticipate what's
2 going on. You need to have a lot of information, a
3 lot of data and intelligence at your fingertips to
4 really anticipate what might happen tomorrow.

5 IAN HANOMANSING: All right, thank you. Any questions on
6 this topic area before we move on to our next one?
7 No? All right.

8 MARK STEWARD: If I could just add one more comment to
9 follow on from Mary's description of the enforceable
10 undertaking regime in Australia. What she said is
11 completely correct, and as someone who in Australia
12 used these routinely and with a lot of enthusiasm, the
13 key benefits for the regulator was being able to get
14 something finished reasonably quickly and to get
15 outcomes that weren't necessarily outcomes that were
16 prescribed by the legislation or within the court's
17 power. So, for example, getting compensation for
18 third parties is not something that is typically
19 something regulators can do. You can trigger
20 circumstances that might lead to third parties
21 bringing their own action, but to actually directly
22 ensure there's a process for third-party victims to
23 get compensation is something that can be achieved
24 through the enforceable undertaking mechanism.

25 The big difference between what happens in
26 Australia and the U.S. practice of deferred
27 prosecutions is in Australia the enforceable

1 undertakings are never used in place of criminal
2 proceedings, and I think that is very important. It
3 avoids some of the traps that I think Mary was
4 implying. It means, as well, it is very clear that
5 where there is criminal misconduct the criminal
6 process is the best place for that to be dealt with
7 and you don't get, you know, the appearance of
8 sweetheart deals being done, you know, with big
9 corporations. So I just wanted to add that further
10 comment.

11 IAN HANOMANSING: All right. Our next topic area is again
12 something that we have touched and that is
13 globalization and the impact it has and the
14 implications for securities enforcement. So,
15 Ethiopia, I will begin with you. You see, apparently,
16 all the requests that the United States makes to other
17 countries and all the requests made to the United
18 States for sharing of information for securities law
19 enforcement. So give us a sense of what you are
20 seeing out there.

21 ETHIOPIA TAFARA: I think Doug Hyndman started the
22 conference by noting that, you know, globalization is
23 here and, you know, we can make all sorts of trite
24 comments about globalization and what it means. But
25 it is having a huge impact in terms of the kinds of
26 cases we are seeing. And the technology that has made
27 globalization possible is also being used by

1 fraudsters in quite innovative ways.

2 What we are seeing a lot of is what I call
3 disaggregation of fraud. Where you will have the
4 mastermind in one jurisdiction, those involved in
5 perpetuating the scheme in a second, using servers
6 that are located in a third, routed to look like the
7 calls are coming from a fourth jurisdiction with the
8 victims in a fifth jurisdiction, and the proceeds of
9 the fraud in the sixth, and so on and so forth. And
10 by disaggregating the fraud, taking away the incentive
11 of any one regulator or any one law enforcement
12 authority to actually pursue it and successful
13 investigation and prosecution is impossible without
14 cooperation. Technology is also being used in
15 interesting ways such as intrusion into people's
16 accounts. We have seen a number of cases where
17 through the use of technology, fraudsters have been
18 able to access some other individuals' accounts, clean
19 it out, but more interestingly use that account to
20 actually manipulate a particular stock. That's the
21 way in which we are seeing technology change, the
22 kinds of cross-border enforcement cases we are
23 bringing.

24 IAN HANOMANSING: So I am going to ask many of you
25 basically the same question, and David, I'll start
26 with you, and that is what do you see as the future of
27 globalized enforcement?

1 DAVID WILSON: Well, Ethiopis said it very well. It's a
2 fact. It's here to stay. We can make many trite
3 statements. The world is flat, et cetera, but it's
4 true. A contemporary example of how true it is, not
5 really to enforcement specifically. The Asset-Backed
6 Commercial Paper crisis that began in August of this
7 year is a classic example of the global ripple effects
8 of one piece of the financial system. It turns out to
9 be mortgages in the U.S. of a certain narrow category,
10 have had ripple effects around the globe. It is an
11 amazing lesson in how interconnected we all are.
12 That's not an enforcement example, but it is an
13 example.

14 On the enforcement front I think globalization is
15 forcing national regulators and, in the case of
16 Canada, provincial regulators to face the fact that
17 they have to get better at mutual reliance on each
18 other, country-to-country. And I know the U.S. is
19 looking at a mutual reliance system, not just
20 embracing enforcement of it, but embracing other
21 things. But that is what's happening, is we are all
22 going to have to get to know each other, assess each
23 other and rely on each other more if we are going to
24 be effective in dealing with what's happening in
25 global misbehaviour.

26 IAN HANOMANSING: All right. For people asking questions,
27 let us know who you are and if you would like to

1 direct that question to a particular person. Yes.

2 CHILWIN CHENG: Chilwin Cheng from Market Regulations once
3 again. A question specifically for Messrs Tafara,
4 Steward and Conceicao. Often when we talk about
5 globalized criminal law enforcement we are speaking of
6 these globalized criminal enterprises that, you know,
7 front all their money around the world and manipulate.
8 A trend, an issue that has emerged is the rise of the
9 sovereign wealth funds, but also the rise of any kind
10 of pool of capital with a significant tie to a
11 political sovereign will. And some of these capital
12 pools, namely sovereign wealth funds, are tied to
13 countries with less than stellar records and areas of
14 human rights or military interventions, and et cetera,
15 et cetera, where that may be the Congo or Sudan or any
16 newly emerging resource-rich states, and they are
17 intervening in the markets. Do you see any particular
18 nuances or challenges to securities regulation or
19 enforcement when dealing with these entities that also
20 have a political dimension, not only an economic and
21 financial one?

22 ETHIOPIS TAFARA: I guess I will go first. (Laughter). A
23 lot in the press as of late with respect to sovereign
24 wealth funds, and I think this has to do with the fact
25 that these funds now increasingly, rather than invest
26 in what they traditionally invested in, which is
27 sovereign bonds, are investing in equity markets. And

1 I guess part of the concern that is articulated and a
2 lot of the press reports is that -- or it is motivated
3 by the fact that sovereigns don't always act simply
4 out of economic interest. They sometimes act out of
5 national interests. And so you wonder whether or not
6 in any given transaction what they are doing is
7 related to a national interest or an economic
8 interest.

9 I think as a regulator what we focus on is
10 transparency, and we have rules in place with respect
11 to acquisitions of public companies, whereby once you
12 hit a certain threshold you have to provide
13 information as to whether it is a passive investment
14 or an active investment, and if it is an active
15 investment, what your objectives are, and it gives you
16 some sense of what the objectives of that particular
17 sovereign may be with respect to a particular company.
18 We, I think are pretty unique in the United States in
19 having an additional disclosure requirement related to
20 your entire portfolio. So if you are an institutional
21 fund and you hold more than 100 million in equity
22 assets in the United States in a given year, you have
23 to report. So we have some sense of the degree to
24 which a sovereign may be invested in the U.S. market.
25 We think that transparency is probably, or at least
26 from speaking for the SEC, and by the way these are my
27 views, but... (Laughter). From our perspective as a

1 regulator, that transparency is what really, really
2 matters.

3 Now, there is the enforcement concern in that
4 should there be any wrongdoing by this particular
5 sovereign wealth fund, the question will always arise
6 if you need the assistance of the government will you
7 get it? And it is an open question. I don't know. I
8 don't know because we haven't had to face that yet,
9 but certainly we will be thinking about.

10 IAN HANOMANSING: Anybody else want to jump in on that?

11 Yes.

12 MARK STEWARD: I think that's a pretty good answer. I
13 mean, clearly the - (laughter) - different approaches
14 in each jurisdiction will be, you know, slightly
15 different, but transparency is very important and the,
16 you know, disclosure of interest regime is extremely
17 important to facilitate, that's the market can see
18 what is going on, the market will make its own
19 judgment as long as the disclosure is made.

20 I think the disclosure of interest regime differs
21 around the globe I think is something that regulators
22 need to talk about and I think it is something that a
23 lot of large market participants are very keen for
24 regulators to talk about and harmonize the
25 requirements that exist around the world, and maybe
26 this phenomenon, this recent phenomenon is a good
27 reason or a good excuse to prompt that along.

1 CARLOS CONCEICAO: If I can just add to that. I mean, I
2 agree wholeheartedly with Mark and Ethiopis have said.
3 The problem as such isn't altogether a new one, and
4 nor is it obviously confined to sovereign funds. And
5 a particular example which I am thinking of which
6 raises very, very similar issues.

7 In the U.K. we have had a very successful market.
8 We had the AIM market, kind of junior, the junior
9 exchange to the London Stock Exchange, and one of the
10 key areas of its success has been attracting listings
11 from companies, you know, dotted all around the globe.
12 And for a lot of the companies, complying with the
13 regulatory standards that apply to this sort of
14 market, even though the AIM market standards are
15 different from the main exchanges, has proved quite
16 challenging. And the sort of issues that you have
17 around co-operation and investigation, and so on,
18 where companies don't comply with regulatory standards
19 on those markets, and the sort of challenges it poses
20 for the regulatory authorities to investigate those
21 sorts of cases are very similar to the sorts of issues
22 that you identified in the context of sovereign funds.

23 I think it is an open question about how
24 successful you are in any particular jurisdiction. I
25 think the trend is that regulatory co-operation is
26 undoubtedly getting better and getting deeper across a
27 broader spectrum of regulators. Are we at a perfect

1 position yet? I don't think so. But I think it is a
2 problem that is being addressed now for some time,
3 albeit in a slightly different context.

4 ETHIOPIS TAFARA: If I could pick up on that and tie this
5 back to something David Wilson said earlier about the
6 importance of cooperation, and I don't think we should
7 discount how critical it becomes as the markets
8 globalize that you get this kind of co-operation that
9 you need in connection with activity in your market.
10 It sounds like motherhood and apple pie, but you know,
11 we are starting to hear noises about, well, if you
12 can't get the kind of co-operation necessary to take
13 action from a particular jurisdiction, should we allow
14 market participants from that jurisdiction to be in
15 our market? And that is, I don't think a desirable
16 result. There is a lot of benefit to the globalized
17 market, but unless we are careful that we actually can
18 help one another out, it is going to lead to a
19 situation where people are going to call for a certain
20 kind of fragmentation. So we don't just say co-
21 operation is great because it sounds good. It really
22 is fundamental to continuing with the system that we
23 have in place.

24 IAN HANOMANSING: So co-operation is fundamental. Mark,
25 you'll probably refer to that as I ask you about the
26 future of globalized enforcement.

27 MARK STEWARD: Yes, I think we've talked about the sharing

1 of information that occurs amongst regulators, and I
2 think, you know, that more or less works reasonably
3 well. But I am not sure with the amount of
4 convergence in the world it is going to be sufficient
5 for the 21st Century. I think we need to actually
6 think about pooling resources as well as information.
7 We need to think about sharing intelligence and data
8 so that we can detect together. We need to think
9 about ways in which we can set some priorities
10 together. Now, some of that is happening, but it is
11 not happening in a particularly organized kind of way,
12 in the same way that the information sharing now
13 occurs between regulators, particularly signatories to
14 the multilateral MOU. Sharing resources is quite
15 tough. Not every regulator is as resourced as some
16 other are.

17 But nonetheless, I think that, you know, the
18 experiences I have had working now in three different
19 places around the world for regulators, and talking to
20 many regulators around the world, the thing that I
21 always come away with is the fact that we have so much
22 in common and it is so valuable to have the time to
23 talk to one another and try and, you know, talk about
24 and solve these problems that we have. I think if we
25 could harness that, you know, and get some of our
26 operational people together far more frequently than
27 we are able to, then I think we could do a lot more.

1 So that's what I think is what confronts us, but again
2 it's very much a personal view.

3 MARY CONDON: Can I just ask Mark if you think that IOSCO
4 could be a forum for that kind of thing? I mean,
5 obviously we know that --

6 MARK STEWARD: Well, I mean, clearly it's the starting
7 point. It's there already and it is a good forum.
8 But I suppose what I am really saying is that from an
9 enforcement point of view we have the information
10 sharing, we don't have any pooling of resources, data,
11 intelligence. We don't have any sort of global
12 mindset. We are not strategizing the global
13 enforcement space, to use a bit of jargon. And I
14 think every regulator has its own agenda, perhaps even
15 its own global agenda, but it is not necessarily one
16 that is common and I think developing that sort of
17 common approach, particularly for enforcement is going
18 to be very significant.

19 IAN HANOMANSING: Carlos.

20 CARLOS CONCEICAO: Yes, well, I think I would actually take
21 Mark's point further, in a slightly different
22 direction perhaps, even. But I think he's absolutely
23 right. The information-sharing mechanisms are getting
24 there. The corporation mechanisms are getting there.
25 I think Mark is highly right in terms of resources.

26 I think there is another dimension to this as
27 well, which is, and perhaps this is too ambitious when

1 one is still grappling with these other basics, but I
2 think it's around the idea of coordinated enforcement
3 action in particular instances of malpractice. So
4 that sort of action, regulators working together
5 across boundaries is the sort of thing that can send
6 very, very powerful messages.

7 An example of that I faced when I was at the FSA
8 was in 2004 Citigroup took an action out of its London
9 offices, which affected something like 13 different
10 European bond markets. Several regulators, not all 13
11 by any stretch, but a large number of them were
12 obviously very interested in this and there was a very
13 successful approach towards coordinating the
14 investigation. The FSA took the lead in information
15 requests and interviewing and getting material,
16 helped, assisted by regulatory input from the other
17 regulators who cared about the issue.

18 Towards the end of the investigation the question
19 then became, well, so what? What do we do? And the
20 FSA was very keen to see if we could work out some
21 kind of global enforcement, some kind of penalty
22 between the regulators that were interested. Not a
23 dissimilar model from the one which worked in relation
24 to Shell between the FSA and the SEC. This was
25 actually potentially more ambitious because it
26 involved more regulators. It stumbled on a variety of
27 legal and cultural issues despite the best efforts of

1 the FSA.

2 The end product was that some 11 months after the
3 events in question the FSA was able to issue its final
4 notice with a £14 million fine levied on Citigroup.
5 Other regulators in a kind of piecemeal way still
6 proceeded with their investigation. In fact, for some
7 regulators that investigation is still ongoing.

8 I think, you know, it would be a far more
9 powerful message to the market if the regulators
10 concerned could have got together and could have as a
11 group have said "This is why these issues are wrong;
12 this is why they breach regulatory standards; this is
13 a global fine." Particularly now in Europe where
14 one's talking about effectively a set of regulatory
15 standards that are, you know, harmonized would be too
16 strong a word, but certainly consistent across all 27
17 EU jurisdictions. And, you know, as regulatory
18 standards converge globally, they will never be the
19 same, but there will be certainly a degree of
20 convergence around certain key principles. I think
21 that's a sort of challenge for regulators. I would
22 see, crystal ball gazing in the next few years, if
23 regulators can achieve that, I think it will very much
24 enhance the power of their messages.

25 IAN HANOMANSING: Ethiopis was just going to jump in when I
26 went to Carlos, and, yes?

27 ETHIOPIS TAFARA: I am going to look through that crystal

1 ball for a minute and agree with Carlos that the
2 future necessarily is going to require that we
3 consider as a community of regulators how we work on
4 cases that violate different sets of laws in multiple
5 jurisdictions. I think the *Shell* case is a great
6 example of it, whereby we leveraged resources. We
7 actually divvied up the investigation, took advantage
8 of the resources we each had, not duplicating efforts,
9 and then for me the most important piece of it was at
10 the end where we actually got together and talked
11 about the sanctions we would be seeking to make sure
12 that the sanctions were complementary and not
13 duplicative. I can see this as a model for the
14 future.

15 What I would caution against, however, is the
16 expectation that we may get to a world whereby we rely
17 on the enforcement action that is taken by a
18 counterpart, particularly when they are victims in our
19 jurisdiction. I spend enough time on the hill to know
20 that there frequently is not a lot of sympathy for the
21 answer that, "Well, we are letting somebody else take
22 care of this." And so I can see more coordinated
23 collaborative enforcement exercises. And indeed we
24 always have the discretion to rely on somebody else's
25 investigation and prosecution if we can demonstrate
26 that they are addressing the U.S. constituency but
27 more frequently than that I think you should expect

1 that there will be two actions, coordinated rather
2 than a single action where one party is relying on the
3 other.

4 IAN HANOMANSING: Mary.

5 MARY CONDON: I just wanted to jump in and connect up this
6 series of fascinating comments about the future of
7 global regulatory enforcement with some of the
8 discussion we had earlier about the role of criminal
9 justice, because we identified a whole range of
10 shortcomings in the criminal justice approach to
11 sanctioning. Criminal justice is the ultimate
12 exercise of domestic sovereign authority, and I
13 wondered to what extent insofar as the extent to which
14 if we are moving towards a sort of a global
15 enforcement type approach, whether it renders criminal
16 justice as a tool even less relevant, because, as I
17 say, clearly, you know, the norms of criminal justice
18 emanate and are pursued domestically.

19 And the other thing is, you know, we also talked
20 about spectacular failures in relation to insider
21 trading earlier in the session and, you know, in
22 Ontario we have got our own case of a spectacular
23 failure of insider trading prosecution in *Felderhof*
24 earlier this year and just sort of making the point
25 that it is an example of a case that may demonstrate
26 the insuperable difficulties of doing criminal justice
27 type enforcement in a globalized context, you know,

1 the difficulty in *Felderhof* of connecting up patterns
2 of trading that were taking place offshore with
3 material information that was being generated also in
4 a far-flung location turned out to just be too much
5 for a successful prosecution. So the way forward
6 might actually end up diminishing even further the
7 role of criminal justice as a tool of enforcement.

8 IAN HANOMANSING: So until or unless that happens, Michael,
9 let me ask you about the ability of the criminal
10 justice system to keep up with these trans-national,
11 you know, transactions, deals that are made instantly
12 electronically. Can the criminal justice system keep
13 up?

14 MICHAEL CODE: Yes. My view actually is this is one area
15 where we have done a relatively good job on the
16 criminal side, and the law is pretty straightforward
17 and clear and has not put any great impediments in the
18 way of enforcement authorities.

19 There is two issues that arise in the context of
20 international transactions or cross-border
21 transactions that have been litigated in the criminal
22 context. The first question is the question of
23 jurisdiction, can Canada take jurisdiction over a
24 trans-border case of the kind that Ethiopis was
25 describing earlier. And the court has done a very
26 good job here of establishing a clear simple test that
27 is called the real and substantial link test. You

1 have got to show that some portion of the criminal
2 activity took place in Canada, but certainly not all
3 of it. You simply need some part of the conduct that
4 constitutes the criminal offence to be grounded in
5 Canada.

6 And the leading case is a case involving exactly
7 the kind of operation Ethiopis was talking about, a
8 case called *Libman* where we had a boiler room
9 operation in Toronto where Libman had sales staff
10 making telephone representations entirely to U.S.-
11 based residents. There wasn't a single Canadian
12 victim in the case. They were all American residents.
13 Telephone representations would go out from Toronto to
14 the United States residents. The stock they were
15 pumping was a Costa Rican mining company, so the
16 Americans would be buying shares in a Costa Rican
17 mining company and the revenue, the purchase price,
18 the purchase funds for the transaction were being sent
19 to Panama. So there were four different jurisdictions
20 involved. The crime was nicely divided up over four
21 separate jurisdictions, clearly with a view to
22 creating these kind of trans-border complexities. And
23 the Supreme Court of Canada had no difficulty
24 whatsoever in saying that there was an obvious link to
25 Canada in the case and Canada successfully prosecuted
26 the case. So the jurisdictional problem I don't see
27 as a significant one.

1 The more significant issue, and I think the issue
2 Mary is raising in relation to *Felderhof* is the
3 evidence gathering issue: do we have the tools to
4 collect the evidence in these trans-border
5 international cases? And here again I think the law
6 has done fairly well in this area, and having been
7 involved in the *Felderhof* case and having a bit of a
8 conflict of interest in discussing it, I don't think
9 we had any problems getting the evidence against
10 *Felderhof*, and the prosecution was able to put forward
11 a case based on a lot of evidence that was gathered in
12 Indonesia of records that were being stored offshore.

13 And the Supreme Court of Canada has recently
14 pronounced on this issue, as well, in a case called
15 *Hape* that was just released this year where the RCMP
16 went down to the Turks and Caicos in a money-
17 laundering case. And appear, the record is somewhat
18 unclear, but they appear to have simply entered the
19 offices of a financial investment house down in the
20 Turks and Caicos with the local constable standing by
21 outside the door one night, very unclear whether they
22 had a warrant of any kind, what the judicial
23 supervision of this search was. But in any event they
24 went into the investment company's offices, seized all
25 of *Hape*'s records to trace the proceeds of the money
26 laundering through the Turks and Caicos' company.

27 There would be huge problems in Canada for that

1 kind of search and seizure that would clearly violate
2 our Section 8 *Charter* standards. And the Supreme
3 Court of Canada again had no trouble whatsoever in
4 saying that the *Charter* does not reach the Turks and
5 Caicos and the question is whether they were
6 proceeding in accordance with Turks and Caicos
7 procedures. And since the chief constable was
8 standing outside the door and - (laughter) - he didn't
9 seem to have a problem with it - (laughter) - the
10 court wasn't troubled by this in the slightest. So
11 Hape got convicted as well, just like Libman did.

12 So this is an area in which I think the law has
13 cut through the complexities of the trans-border
14 transactions and has developed relatively clear simple
15 rules and has made the job of the police relatively
16 easy. And indeed, as I said earlier, it is ironic
17 that the police are in fact better off in a trans-
18 national case because they can resort to MLAT
19 procedures. And MLAT procedures do allow for
20 compulsion. They allow for the gathering of
21 documentary evidence through subpoena or search
22 warrant powers and they also allow for the compelling
23 of witnesses. So the police are in a stronger
24 position in an international case, it seems to me,
25 than they are in a purely domestic case. And, you
26 know, we may want to talk more about judicial
27 competence in this area, it seems to me, than about

1 investigative competence in gathering the evidence.
2 Have we really developed a cadre of judges who are
3 skilled and sophisticated in handling big complex
4 securities cases?

5 IAN HANOMANSING: And you pose that as a rhetorical
6 question? (Laughter).

7 MICHAEL CODE: I do. (Laughter).

8 IAN HANOMANSING: We are in the home stretch now, so we are
9 getting towards the end of your window for asking
10 questions, so again if you have a question on any of
11 the sections here, identify yourself to the person who
12 is standing in your section and I will be told that
13 there is a question to be posed to our panel.

14 So our last topic here is "What success looks
15 like in securities enforcement" and it is a question
16 that I will ask all of you and let me begin with
17 David.

18 DAVID WILSON: The measurement of success in any regulatory
19 activity, let me be completely bluntly honest, is very
20 difficult. This is not an easy thing, but that
21 doesn't mean you don't try and do it, by any means.
22 But let me illustrate why it is difficult.

23 We spoke earlier today about the
24 compliance/enforcement continuum, so if an enforcement
25 body, a securities regulator, for example, is doing a
26 superb job on compliance, then the number of
27 enforcement cases will go down, not up. So keeping

1 track of how your enforcement caseload is changing
2 over time in the conventional commercial world, you
3 are supposed to have numbers going up every year. But
4 in fact if you are doing a really good job at
5 enforcement, the numbers should go down every year.
6 So it's very difficult to measure. That's just an
7 illustration of how difficult it is to measure. But
8 we do have to try very hard to measure it.

9 At the CSA we have been talking about developing
10 Canada-wide measures for the Canadian Securities
11 regulators to measure the effectiveness of our
12 enforcement activities, given the spotlight that is on
13 that activity. Malcolm Sparrow is a name that some of
14 you in the room will know. He is a guru on regulatory
15 advice, or advice to regulators, and by coincidence he
16 is meeting with the staff at the Ontario Securities
17 Commission Enforcement Branch next week to talk about
18 how to measure success in enforcement. So ask me next
19 year, Ian. (Laughter).

20 IAN HANOMANSING: All right. We have a question --
21 whereabouts, over here, I think. Right? Yes.

22 MARTIN CORDELL: I am Martin Cordell, I am with the
23 Washington State Department of Financial Institutions.
24 And I was wondering whether any of the panellists had
25 any ideas on where the most serious areas of potential
26 fraud are going to be in the future. Is it the lack
27 of transparency in hedge funds; the integrity of the

1 markets; computer systems? I am just interested in
2 what thoughts you might have on that.

3 DAVID WILSON: Well, I'll take the first shot at that and
4 it fits with what Ethiopis said earlier today about
5 technology in the world of securities fraud. The use
6 of technology is increasing; the cross-border pump and
7 dump schemes, et cetera, et cetera. So we the
8 regulators have to stay at least on top of that, if
9 not ahead of it to try and protect the investors from
10 scams. And that isn't going to go away, so I am not
11 really answering your question about the future, but
12 that is certainly with us in spades. I think there
13 was an SEC case of cease trading 23 different broker
14 dealers in one fell swoop, so that's the kind of
15 activity on a micro scale per offence, but on a big
16 scale for all those affected parties.

17 ETHIOPIS TAFARA: I think it's virtually impossible to
18 predict. I think you just need to be vigilant. It's
19 unclear where the next raft of enforcement cases is
20 likely to lie. And you look at insider trading, for
21 example, we brought some insider trading cases, quite
22 a few as of late, and there was no way of knowing that
23 that would be the trend for the past couple of years.

24 Some speculate that what has happened is that we
25 have a new generation in the market that don't
26 remember Boesky and Milken and then that's the reason
27 we're seeing insider trading cases. But I think it's

1 virtually impossible to predict where enforcement is
2 going to need to focus it's attention, but that's why
3 you have to be vigilant and you have to be on the
4 lookout for wherever it may crop up.

5 IAN HANOMANSING: All right. Another question? Over here.

6 JOHN McCOACH: Thank you. My name is John McCoach, I work
7 for the Toronto Stock Exchange and the TSX Venture
8 Exchange. My question is directed to Ethiopis.

9 The B.C. Securities Commission have publicly
10 stated that disreputable bulletin board company issues
11 are a top priority for this commission, and my
12 question is where those lie in the SEC's priority
13 list?

14 ETHIOPIS TAFARA: We share the priority. That's a short
15 answer. It is certainly something that the
16 relationship we have with the British Columbia
17 Securities Commission revolves a lot around the co-
18 operation that is exchanged between the two
19 Commissions, with respect to bulletin board trading.
20 And it is, it has been a tough issue for us and we
21 recognize that B.C. is working on ideas to try and
22 improve the situation and we are doing the same. I
23 expect we will be talking to them quite a bit over the
24 course of the next month and weeks.

25 IAN HANOMANSING: And just in case people didn't hear it
26 before your microphone was turned there, you were
27 mentioning that the SEC shares that priority.

1 ETHIOPIS TAFARA: Yes.

2 IAN HANOMANSING: So just for people who didn't hear that.

3 Let's go back to our summing-up question about
4 measuring, recognizing, quantifying success in terms
5 of security enforcement. Mary...?

6 MARY CONDON: Well, I am only being partly facetious when I
7 say that if everybody is unhappy, then it could be
8 that the regulators are getting the balance right in
9 terms of doing enough of the right things. If, you
10 know, one constituency is very happy, then it could be
11 that there is something amiss.

12 But, you know, leaving that aside, you know, one
13 of the things that I mentioned earlier is that you
14 know because of the current concern around
15 effectiveness of enforcement, there's a lot of
16 attention both jurisprudentially and sort of
17 rhetorically by regulators, a lot of spotlight on the
18 issue of deterrence and the question of whether the
19 various kinds of levels of sanctioning that we have
20 available to us achieve deterrence. And I worry that
21 that emphasis is a little bit misplaced because, as I
22 mentioned earlier, it seems to me that sort of
23 standard setting and compliance and fine-grained
24 supervision of organizations and individuals
25 proactively is ultimately going to serve us better
26 than sort of sanctioning that is harsh in order to
27 achieve deterrent-type goals. Because, you know, my

1 other comment here would be that I don't think we
2 really know enough about whether deterrence works as a
3 strategy to warrant the kind of emphasis that we're
4 placing on it. So I think in terms of our ability to
5 measure -- to use that as a measure of success, I
6 would really -- I would really caution against that.

7 IAN HANOMANSING: All right, thank you. Carlos...?

8 CARLOS CONCEICAO: I share the comments that were made, I
9 think, earlier on about how extremely difficult it is
10 to have some kind of accurate measurement about what
11 success as a regulator looks like. But I also share
12 the comment that actually that shouldn't deflect us
13 from trying to. It's very, very important that we do
14 that and there are some practical benefits that can be
15 derived from that.

16 I think one of the issues that you tend to see
17 with this sort of measurement is there are too many
18 quantitative-type measurements, numbers of cases,
19 dollar value, et cetera. And I think that gives you
20 some measurement, but I'm not entirely sure what it
21 measures as such. I'm not entirely sure that it
22 measures the success of what regulators are doing.
23 And I think some of the answer, I think, goes back to
24 the point that we were having, the discussions we were
25 having earlier on about risk-based approaches and so
26 on, and particularly thinking about outcomes. What
27 are the outcomes that a regulator is trying to achieve

1 through taking enforcement action or other action?

2 And, you know, what you need to do is somehow hit that
3 and try and measure those sorts of outcomes. Now,
4 there are some soft measurements that I have heard
5 bandied around, and one of the amusing ones I have
6 heard, I think it's from someone from the SEC,
7 actually, may even be you Ethiopis... (Laughter).

8 But it was said facetiously, but it was actually
9 illustrative of a point which is that look at the
10 salary offered to compliance officers. If the salary
11 goes up, it kind of indicates there's more risk
12 associated with that post and a greater degree of
13 responsibility accorded to that post. So therefore it
14 might mean that actually the regulator doing a better
15 job. And I think I said, it was said to some extent,
16 I think, facetiously, but there is a point there about
17 what are the resources being devoted to compliance in
18 particular firms. If there is evidence that they are
19 increasing, then that's something.

20 The FSA had tried in relation to market
21 cleanliness, insider trading, a novel approach and it
22 involved a lot of sort of mathematical formula and
23 Greek letters, but effectively - (laughter) - which
24 the distillation of the issue was it looked at
25 announcements that were made in relation to takeovers,
26 but other announcements that are required to be made
27 by issuers, and then looked at the degree of trading

1 ahead of those announcements and whether they followed
2 a predictable pattern looking at the deals that have
3 been going on in those stocks over a period of time
4 beforehand. And if there was a sort of outlying
5 graph, that was termed an informed price movement, and
6 the numbers of informed price movements were
7 suggestive, and no more than that, suggestive of
8 insider trading.

9 And actually I think something else is very, very
10 interesting. The results from that seem to indicate
11 that over the years in which the FSA had had powers to
12 take action against insider trading, the level of
13 informed price movements hadn't gone down at all in
14 relation to takeovers and mergers. Now, they had
15 actually gone down quite substantially in relation to
16 common or garden announcements, but there may be other
17 explanations for that. But in relation to takeovers,
18 there seemed to be no discernible improvement. And
19 actually that methodology has gained some ground. A
20 Dutch regulator followed it and analyzed its own stock
21 market and so on. But why it's important to do that
22 is that nowhere is it suggested at the FSA that that
23 is actually the reality and that you rely solely on
24 that measure. But it has informed a lot of thinking
25 about how the regulators should deal with those sorts
26 of issues. And in particular it's informed something
27 which the FSA terms as the kind of partnership

1 approach with the industry, a kind of realignment with
2 the industry about how you look at preventing leaks of
3 inside information, in particular getting them to see
4 that it's actually in their interests long-term and
5 short-term, that they safeguard confidential
6 information in the same way that it is a regulatory
7 interest.

8 It also actually has led to a spate of
9 enforcement actions on firms that don't safeguard
10 their information appropriately. So rather than just
11 go for the insider dealers, go for the firms that have
12 made that possible. And I think that came as a direct
13 result of the results of the survey, plus the market
14 reaction to the survey. And I think that's one issue,
15 that's one reason why it's very important that as
16 regulators we strive to make these sorts of
17 measurements.

18 IAN HANOMANSING: All right, thank you. We have a question
19 on this side of the room, I think.

20 BRENT MUDRY: Yes, hi. This is Brent Mudry from RCMP IMET,
21 just a quick question. If the stats themselves are
22 hard to give a realistic measure, is anyone doing
23 systematic surveys of the various stakeholder groups
24 over time to see what the perception is? I mean,
25 obviously if the street thinks that enforcement is a
26 joke, there's no deterrence; if they are pretty
27 scared, then there will be.

1 CARLOS CONCEICAO: To answer the question, in a sense it's
2 certainly something the FSA is doing quite frequently
3 in terms of, in fact, actually there's a project going
4 on at the moment where the FSA is talking to the
5 various stakeholders involved and asking them about
6 their perceptions as to how the markets developing the
7 effectiveness of enforcement and other regulatory
8 tools, and whether they perceive there's been an
9 increase in the cleanliness of the market and general
10 compliance standards.

11 IAN HANOMANSING: And in Canada?

12 MARY CONDON: And if I could just add to that. I think
13 that's an excellent point because I think it's
14 actually a real gap in our knowledge in Canada about
15 trying to assess the extent to which different
16 strategies work or don't work, and I think it would be
17 really important to ask stakeholders not just whether
18 their perception of, you know, the rigour and
19 enforcement has changed over time, but also how their
20 own practices and procedures internally have changed
21 because of things that they have learned about
22 different sanctions that have been levied, and so on.
23 So I absolutely agree that that would be something
24 that would be really valuable to know more about.

25 IAN HANOMANSING: Ethiopis -- oh, sorry, go ahead.

26 DAVID WILSON: I agree with Mary that we could use those
27 sort of surveys to definite advantage. There was a

1 survey as recently as three weeks ago on investor
2 views of the enforcement landscape in Canada and how
3 they felt they were protected or not from scams. But
4 I think the question is a little differently focused.
5 It's on the stakeholders, those that are regulated by
6 us, how do they feel? And it's a very good
7 suggestion, I agree.

8 IAN HANOMANSING: So let me ask you what success looks
9 like, how one measures it.

10 ETHIOPIS TAFARA: I agree with everybody that's said it's
11 virtually impossible to measure. I think we spend a
12 lot of time trying to measure it, and sometimes
13 because we're required to by law and we have a list of
14 the number of cases or investigations that we've
15 brought, and Mark and Carlos and I have been to
16 conferences where we've debated this issue and tried
17 to learn from one another as to how one measures it,
18 and I think ultimately concluding that it's virtually
19 impossible to measure. But I think there's one thing
20 that is absolutely important for successful
21 enforcement program and that's visibility. And that's
22 visibility vis-à-vis the regulated community as well
23 as the public, and I think the regulated community in
24 the way that David was saying, you know, that
25 visibility is achieved through your compliance efforts
26 or your examination efforts. Seeing that you're
27 there, you're looking over their shoulder, that's

1 certainly an important aspect to successful
2 enforcement system.

3 And then, you know, visibility vis-à-vis the
4 public. The public wants to know that there's a cop
5 on the beat, that somebody's looking. How you
6 communicate that, I mean, there are a variety of
7 metrics you can use to communicate that. But for me
8 it's all about visibility to these two constituents.

9 IAN HANOMANSING: So it's brutally unfair of me, but after
10 everyone else has had a chance to answer this
11 question, let me ask it of the man for whom it's
12 almost three o'clock in the morning local time.

13 MARK STEWARD: Well, look, I -- when I -- when I -- I'll
14 start again. (Laughter).

15 When I thought about this question I really
16 thought about it quite differently to, I think,
17 everyone. I didn't think in terms of measurement. I
18 think long ago it just accepted that measurement was
19 just too hard in this space. The sort of things I
20 think, like, may think we're starting to get things
21 right would be, you know, the speed at which we do our
22 investigation work and achieve the results that we
23 achieve. You know, the way in which we do it is our
24 decision-making, you know, more likely or not to be,
25 you know, the right kind of decision-making. Is it
26 the right case to pursue? These are the things that
27 really matter to me in what I do on a day-to-day

1 basis, and I think that if the man in the street who
2 is being surveyed really understood that we are making
3 progress in speeding up what we're doing, and making
4 the right decisions, you know, they would think that
5 we're doing the right thing. Even if we're still
6 using the same old remedies and sanctions that
7 everyone, you know, knows that we perhaps don't use
8 enough of.

9 For example, you know, regulators often look at
10 one another and say, "Well, look, the SEC has done 50
11 insider dealing cases in the last two years, why can't
12 you?" Which is a silly question. The benchmark for
13 me is not what the SEC is doing. It's where can I get
14 the best investigators who can investigate fairly,
15 properly and quickly, because unless I can do that, I
16 can't achieve anything. So that's what success really
17 means to me, it's getting the process of enforcement
18 efficient, lean and mean and, you know, it's a very
19 difficult thing to do, but that's really what I think
20 success will look like.

21 IAN HANOMANSING: Eloquently put, as all of you were. It
22 has been a pleasure for me to sit here and listen to
23 people who are obviously expert at what they do
24 speaking candidly and in an entertaining way. So
25 thank you, I hope all of you enjoyed it as well, and I
26 think Doug is going to conclude this session.

27 DOUG HYNDMAN: Well, Ian, thank you very much and thanks

1 very much to all of our panellists and members of the
2 audience who participated in the debate today.

3 There was far too much in this morning's
4 discussion for me to summarize it in any way
5 adequately. But I thought I would just offer a few
6 somewhat random observations from what I heard this
7 morning in the hopes that that might be helpful.
8 Others may have different observations.

9 First of all I think everyone agrees that
10 securities violations are an important public policy
11 concern, an important concern of the public that
12 securities fraud is not a victimless crime, as some
13 might have thought in the past. David made reference
14 to a recent survey that the Canadian Securities
15 Administrators did and published a few weeks ago,
16 where we surveyed people across Canada who had been
17 victims of investment fraud of various types. And,
18 you know, what we discovered in that survey was that
19 the effects on people of being defrauded are quite
20 serious and quite severe and very similar in many ways
21 to being a victim of violent crime: marriage
22 breakdowns, health deterioration and those kinds of
23 things. Because when you lose your life savings, and
24 particularly when it's shortly before you expected to
25 retire, it's a life-changing event that is very
26 serious and that our society needs to take seriously.

27 And the other thing we found from the survey was

1 that investors generally had no confidence that the
2 legal/regulatory system as a whole adequately dealt
3 with securities fraud. They didn't think they had a
4 chance of getting their money back. They didn't think
5 the perpetrators were being severely enough dealt
6 with. And I think there's a message in there for all
7 of us who have any involvement in, or interest in,
8 this area, that this is something we need to work
9 harder on to get it right.

10 We heard today that the system is very complex.
11 It involves, of course, regulators, self-regulators,
12 criminal authorities in different configurations, in
13 different countries, some countries you have full
14 scope financial services regulators, in other
15 countries we're sort of broken up into securities
16 regulators, separate from other financial regulators,
17 the divide between criminal and regulatory and civil
18 varies somewhat among jurisdictions, all of which
19 makes it very challenging to compare jurisdictions,
20 but also challenging for jurisdictions to co-operate
21 with each other.

22 But nevertheless I think you heard that there is
23 a good deal of co-operation. We have, you know,
24 written memoranda of understanding, certainly among
25 all of the regulators who are here today, and many
26 more around the world which provide the infrastructure
27 for co-operation, but more important there are the

1 personal relationships and discussions that many of
2 our panellists talked about that go on and, you know,
3 how do we share information, how do we work together
4 on these cases. You know, we need to be aware of
5 differences in constitutional protections and make
6 sure that those aren't violated when we're
7 investigating across jurisdictions.

8 But I think, you know, some of the comments that
9 Ethiopis Tafara made about how the *Fifth Amendment*
10 rights in the U.S. and the *Charter* protections in
11 Canada can interact and protect the rights of people
12 and let us get on with the job of gathering the kind
13 of evidence we need to pursue these matters. That,
14 you know, maybe we don't need to worry about those
15 quite as much as we have, because, you know, even
16 though there are differences, generally certainly our
17 countries represented here today, we have a basic
18 underlying similarity in what the system is trying to
19 achieve.

20 We talked about and this was a theme running
21 through to some extent case selection and the idea of
22 risk-based regulation, and I think, you know, the
23 challenge that you heard about is the need to balance
24 kind of a strategic approach to regulation, choosing
25 cases on the basis of risk. I'm not sure it was said
26 quite this way, but, you know, no matter how many
27 resources you have, they are limited. They are not as

1 many as you could use if you wanted to investigate
2 everything. So whether you admit to being a risk-
3 based regulator or not, you have to make choices of
4 which case to pursue and you can do that by dropping
5 them at the outset and saying this one is not going
6 anywhere, or you can, you know, put it in the back of
7 your fridge and wait until it goes fuzzy and then
8 throw it away. (Laughter).

9 But regulators, police, anybody involved in
10 investigation make choices about where to devote their
11 resources and a risk basis, strategic basis is
12 obviously an important way to do that, but I think,
13 you know, we also heard, and Ethiopia particularly
14 articulated this, the need to be seen to be everywhere
15 all the time. And I think it's an important message
16 to people in the market that, yes, we are not going to
17 pursue every case, but you can't count on your case
18 not being one of the ones we'll pursue, no matter what
19 you're doing and no matter whether that's one of our
20 specific priorities, if we spot you and we catch you,
21 we might very well go after you, and there is a
22 significant probability and you won't like it if we
23 do. That's certainly the message we need to get out
24 there. That's the cop on the beat message.

25 We talked about an issue that is of significant
26 interest to the criminal authorities here in Canada
27 and whether criminal investigators should have the

1 power to compel the production of evidence at the
2 investigative stage. And, you know, we had quite a
3 long discussion about that and I think, boiled down, I
4 think there was a sense that this could well be a very
5 useful tool for the criminal authorities in Canada to
6 have. You know, and different countries again differ
7 in how they approach this issue, but certainly they
8 have it in the United States, and, you know, the world
9 hasn't come to an end and it's been used in other
10 areas in Canada or another area and found to be
11 consistent with our Constitution and certainly a sense
12 here that there is no reason we shouldn't try that in
13 the securities sphere.

14 We heard about possible new approach we might
15 think more about in Canada, the deferred prosecution
16 idea as a way of being more economical in the use of
17 prosecution resources, and yet getting a positive
18 result, which, you know, in many ways may be better
19 than what you can get by pursuing a case through the
20 full prosecution route. And I think Ethiopis
21 described one of the reasons you might want to do that
22 because of consequences to the infrastructure or the
23 system that, you know, there are also other reasons to
24 get that off the table, move towards improvement in
25 that area and move on to other cases.

26 After the break we talked a lot about
27 globalization, and I started this morning mentioning

1 the importance of globalization and the fact that, you
2 know, if our globalized securities market is to be
3 seen as fair and efficient and a market in which
4 investors worldwide can have confidence, that we need
5 to have effective regulatory co-operation and
6 coordination. Now, this is something that as a
7 Canadian regulator is an old song, because we are
8 doing that within Canada. It is very easy for us to
9 kind of move that kind of thinking and working into
10 the international sphere as well.

11 You know, some of the kinds of problems that
12 regulators are faced with in a globalized market were
13 mentioned by people, the sovereign funds issue and
14 some of the conundrums that raises, you know, how fast
15 these things can move through the problems in the
16 asset backed commercial paper market and, you know,
17 something that if somebody had asked us ten months
18 ago, you know, what are the big issues coming up, I
19 bet that wouldn't have been mentioned as something.
20 So as Ethiopis said, it is very hard to predict that
21 kind of thing, but moves through and all of a sudden
22 everybody is talking about it and trying to figure out
23 how to deal with it.

24 Ethiopis described the disaggregation of fraud,
25 which is something that as regulators we see all the
26 time, this little piece of the fraud is here but, you
27 know, it's in South Africa, it's in Europe, it's in

1 South America, and it's Asia, the U.S., all over the
2 place and how do we as regulators bring that together
3 and make sure that we have an adequate deterrent to
4 that kind of activity and are able to pursue it and in
5 the interests of investors around the world who get
6 caught in those schemes.

7 You know, we have certainly been working closely
8 with the SEC on our own kind of particular
9 disaggregated fraud problem in the over the counter
10 markets in the U.S. and people in our jurisdiction
11 here playing in those markets and trying to use the
12 international border to their advantage. We're trying
13 to make sure that they can't do that and we've been
14 doing various things. And as many of you in the room
15 will know, I made an announcement a few months ago
16 about a new effort that our Commission is putting on
17 that, and just as a little plug, we published just
18 very recently more specific policy proposals for
19 dealing with both the issuers and the dealers who
20 participate in that market and we'll be looking
21 forward to your comments on those proposals. We think
22 they will be important tools to help us get at this
23 problem. But no matter what tools we have, you know,
24 like other areas of globalization it's going to
25 require us to co-operate and coordinate with the SEC,
26 sharing information back and forth and, you know,
27 coordinating our efforts as we work on particular

1 cases.

2 I think there was an excellent discussion of the
3 fact that at the global level we've got pretty good
4 relationships among regulators and good information
5 sharing, but, you know, maybe we need to think about
6 how do we take that further in coordinating our actual
7 actions, coordinating the investigations, coordinating
8 settlements and proceedings and so forth, and maybe
9 some limits to how far we can take that. But, you
10 know, again this is something we have been talking a
11 lot about within Canada. We have done some of it
12 internationally and I think it's something you can
13 expect more of as regulators focus their intention on
14 these issues.

15 There was some debate about, you know, whether
16 the criminal law is kind of the poor cousin in
17 international co-operation and coordination, but
18 certainly the message Michael Code left us with is
19 that, you know, in Canada at least the law is up to
20 it. Is the system up to it? Not sure, but between
21 the Supreme Court interpretations of Canadian law and
22 the MLAT system, we have got the tools we need to co-
23 operate internationally on the criminal side.
24 Probably the work needs to be done on the people side
25 to make sure that that kind of co-operation happens
26 and we get effective enforcement at the criminal
27 level.

1 And we concluded with a discussion of how do we
2 know when we're doing a good job in enforcement? How
3 do we measure success? I think everyone agreed that
4 measuring success in this area, as in many areas of
5 regulation and public policy, in fact, you know, it's
6 very difficult to measure. How do you know whether
7 your enforcement has gotten ten percent better in the
8 last year. Is it, you know, you do ten percent more
9 cases, does that mean you got better or does that mean
10 you got worse? And there are a variety of those kinds
11 of problems. Some creative ideas about how we can
12 drill deeper into kind of the outcome side and look at
13 what's happening in the market, and I think that's
14 something as regulators you'll see us focusing more
15 on. But there's no simple answer to this issue. You
16 know, it's important to be visible and effective and
17 seen to be good and, you know, surveying the market
18 participants to see what they think is certainly a
19 fruitful area to look at in measuring success.

20 But Mary alluded to something which reminded me
21 of a comment that our Director of Enforcement said a
22 while ago about how do you know whether we're doing a
23 good job? He used the term "equalized unhappiness".
24 If everybody out there is equally mad at us, then
25 we're probably doing a good job as regulators. And I
26 guess maybe that's something we could survey for to
27 figure out whether that's where we've gotten to.

1 (Laughter).

2 So again thank you all very much. I think it was
3 a great morning, a very good discussion. I hope you
4 all enjoyed it as much as I did.

5 I will just remind you that we have the machines
6 out there for the electronic survey and encourage you
7 to fill that in.

8 We have, as I mentioned earlier, box lunches in
9 the room next door. Please stay and chat, you know,
10 with the panel members and each other about what you
11 have heard this morning, and help yourself get more
12 out of the day.

13 And as a final note you can help save the planet
14 by recycling your name badge if you want to leave that
15 with us before you go, rather than throwing it in the
16 garbage somewhere.

17 So thank you all very much for coming today, I
18 very much enjoyed it and I hope you did, too. Thank
19 you. (Applause).

20 --- PROCEEDINGS CONCLUDED

BRITISH COLUMBIA SECURITIES COMMISSION

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TRANSCRIPT OF PROCEEDINGS

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	Carlos Conceicao	
	Mark Steward	
	Ethiopsis Tafara	
	Michael Code	
	Mary Condon	
	David Wilson	